WCSM Quarterly Data Report
Last Update: Rachel Reed on 12/28/23

The data is organized in the following tabs:
1**) Projection vs Actual-Yearly:** The financial data is summarized/rolled up based on fiscal year (i.e., from July through June).
2**) Projection vs Actual-Quarterly:** The financial data is summarized/rolled up based on fiscal quarter (Q1: Jul-Aug-Sept, Q2: Oct-Nov-Dec, Q3:Jan-Feb-Mar, Q4:Apr-May-Jun).
3**) Projection vs Actual (<<month year>>):** The financial data is summarized/rolled up based on calendar month/fiscal month. This data is updated every month.

Definition(s) :

Projected Spend: $ reflects projection by the program team, these numbers are fluid and gets updated prior to submitting the tech. budget and revised during execution (blue color)
Budget: $ reflects the budget as identified in the most recent technology budget (orange color)
Actual: $ reflects the actual costs incurred (black color)

$ breakdown by deliverable:

Contractor: Proviso $ that are projected/budgeted/spent on contracted professional services
FTE: Proviso $ that are projected/budgeted/spent on state employees
In-Kind: Agency in-kind costs that are projected/budgeted/spent on the project (FTE time, etc.)

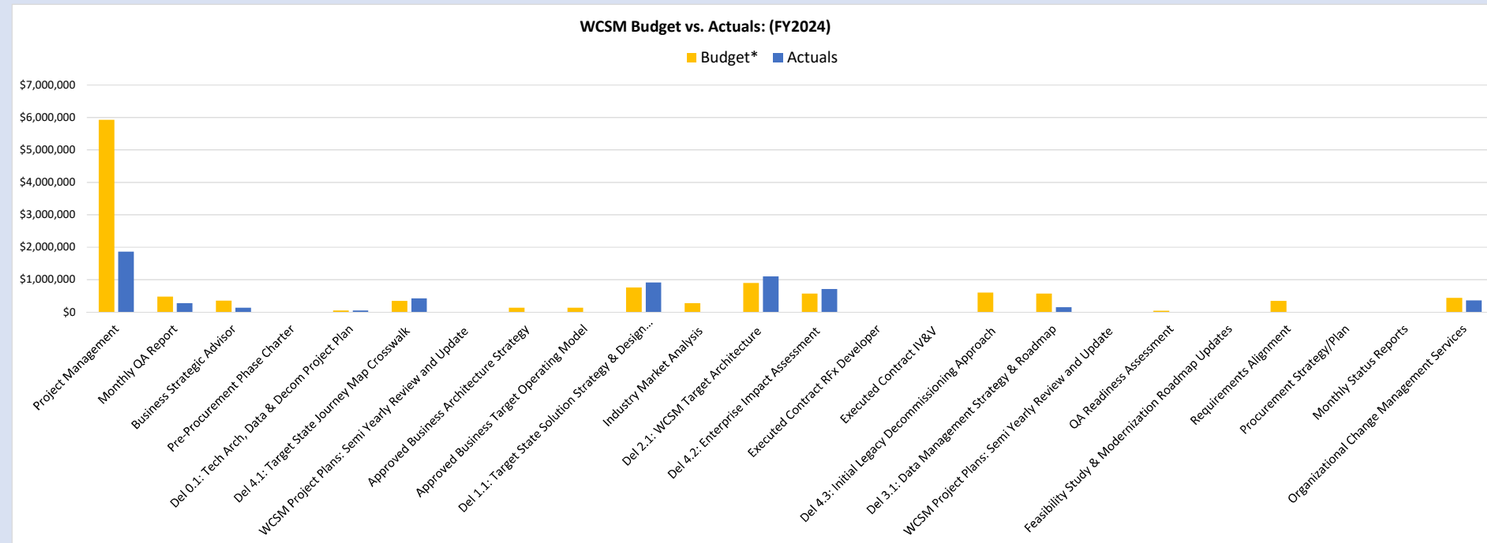
WCSM Projections vs. Actuals by Fiscal Year

Last Update: Rachel Reed on 7/24/24

Click "+" to left to view 21-23 Biennium

2023-2025 Biennium

Sub-project	Fiscal Year 2024 Projected	Budget*	Actuals	Variance (B-A)
Project Management	$5,928,178	$5,928,178	$1,868,198	$4,059,980
Monthly QA Report	$479,880	$479,880	$274,560	$205,320
Business Strategic Advisor	$351,000	$351,000	$131,458	$219,542
Pre-Procurement Phase Charter	$0	$0	$0	$0
Del 0.1: Tech Arch, Data & Decom Project Plan	$50,000	$50,000	$50,000	$0
Del 4.1: Target State Journey Map Crosswalk	$350,000	$350,000	$425,000	-$75,000
WCSM Project Plans: Semi Yearly Review and Update	$0	$0	$0	$0
Approved Business Architecture Strategy	$137,500	$137,500	$0	$137,500
Approved Business Target Operating Model	$137,500	$137,500	$0	$137,500
Del 1.1: Target State Solution Strategy & Design Approach	$760,000	$760,000	$911,552	-$151,552
Industry Market Analysis	$270,000	$270,000	$0	$270,000
Del 2.1: WCSM Target Architecture	$900,000	$900,000	$1,102,175	-$202,175
Del 4.2: Enterprise Impact Assessment	$570,000	$570,000	$710,000	-$140,000
Executed Contract RFx Developer	$0	$0	$0	$0
Executed Contract IV&V	$0	$0	$0	$0
Del 4.3: Initial Legacy Decommissioning Approach	$600,000	$600,000	$6,869	$593,131
Del 3.1: Data Management Strategy & Roadmap	$570,000	$570,000	$152,995	$417,005
WCSM Project Plans: Semi Yearly Review and Update	$0	$0	$0	$0
QA Readiness Assessment	$41,020	$41,020	$0	$41,020
Feasibility Study & Modernization Roadmap Updates	$0	$0	$0	$0
Requirements Alignment	$350,000	$350,000	$0	$350,000
Procurement Strategy/Plan	$0	$0	$0	$0
Monthly Status Reports	$0	$0	$0	$0
Organizational Change Management Services	$438,000	$438,000	$363,521	$74,479
Total	**$11,933,078**	**$11,933,078**	**$5,996,328**	**$5,936,749**
**Financials are based on the tech budget approved by OCIO on 10/20/23.*	*TRUE*	*TRUE*	*TRUE*	*TRUE*



WCSM Projections vs. Actuals by Quarter

Last Update: Rachel Reed on 7/24/24

Q1 (FY24)	Q1 (FY24) Total Resources (includes agency in-kind)				Q1 (FY24) Budgeted Resources (excludes agency in-kind)			
Sub-project	Projected	Budget*	Actuals	Variance (B-A)	Projected	Budget*	Actuals	Variance (B-A)
Project Management	$724,927	$724,927	$478,152	$246,776	$421,324	$421,324	$388,168	$33,157
Monthly QA Report	$74,880	$74,880	$49,920	$24,960	$74,880	$74,880	$49,920	$24,960
Business Strategic Advisor	$126,000	$126,000	$131,458	-$5,458	$126,000	$126,000	$126,000	$0
Pre-Procurement Phase Charter	$0	$0	$0	$0	$0	$0	$0	$0
Del 0.1: Tech Arch, Data & Decom Project Plan	$0	$0	$0	$0	$0	$0	$0	$0
Del 4.1: Target State Journey Map Crosswalk	$0	$0	$0	$0	$0	$0	$0	$0
WCSM Project Plans: Semi Yearly Review and Update	$0	$0	$0	$0	$0	$0	$0	$0
Approved Business Architecture Strategy	$0	$0	$0	$0	$0	$0	$0	$0
Approved Business Target Operating Model	$0	$0	$0	$0	$0	$0	$0	$0
Del 1.1: Target State Solution Strategy & Design Approach	$0	$0	$0	$0	$0	$0	$0	$0
Industry Market Analysis	$0	$0	$0	$0	$0	$0	$0	$0
Del 2.1: WCSM Target Architecture	$0	$0	$0	$0	$0	$0	$0	$0
Del 4.2: Enterprise Impact Assessment	$0	$0	$0	$0	$0	$0	$0	$0
Executed Contract RFx Developer	$0	$0	$0	$0	$0	$0	$0	$0
Executed Contract IV&V	$0	$0	$0	$0	$0	$0	$0	$0
Del 4.3: Initial Legacy Decommissioning Approach	$0	$0	$0	$0	$0	$0	$0	$0
Del 3.1: Data Management Strategy & Roadmap	$0	$0	$0	$0	$0	$0	$0	$0
WCSM Project Plans: Semi Yearly Review and Update	$0	$0	$0	$0	$0	$0	$0	$0
QA Readiness Assessment	$0	$0	$0	$0	$0	$0	$0	$0
Feasibility Study & Modernization Roadmap Updates	$0	$0	$0	$0	$0	$0	$0	$0
Requirements Alignment	$0	$0	$0	$0	$0	$0	$0	$0
Procurement Strategy/Plan	$0	$0	$0	$0	$0	$0	$0	$0
Monthly Status Reports	$0	$0	$0	$0	$0	$0	$0	$0
Organizational Change Management Services	$109,500	$109,500	$73,000	$36,500	$109,500	$109,500	$73,000	$36,500
Total	**$1,035,307**	**$1,035,307**	**$732,530**	**$302,778**	**$731,704**	**$731,704**	**$637,088**	**$94,617**

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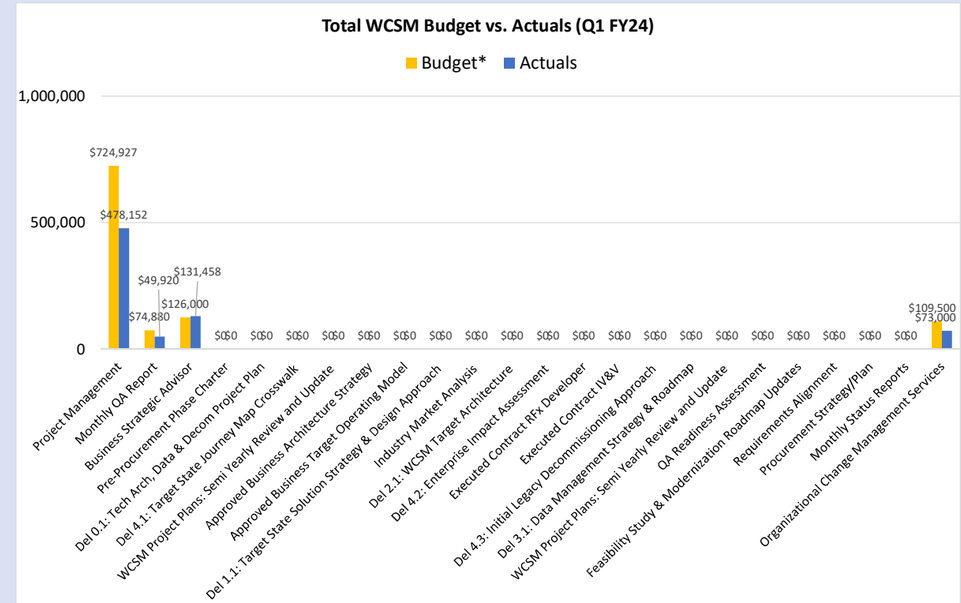

Q2 (FY24)	Q2 (FY24) Total Resources (includes agency in-kind)				Q2 (FY24) Budgeted Resources (excludes agency in-kind)			
Sub-project	Projected	Budget*	Actuals	Variance (B-A)	Projected	Budget*	Actuals	Variance (B-A)
Project Management	$1,935,082	$1,935,082	$439,999	$1,495,083	$568,464	$568,464	$335,122	$233,343
Monthly QA Report	$135,000	$135,000	$99,840	$35,160	$135,000	$135,000	$99,840	$35,160
Business Strategic Advisor	$75,000	$75,000	$0	$75,000	$75,000	$75,000	$0	$75,000
Pre-Procurement Phase Charter	$0	$0	$0	$0	$0	$0	$0	$0
Del 0.1: Tech Arch, Data & Decom Project Plan	$50,000	$50,000	$0	$50,000	$50,000	$50,000	$0	$50,000
Del 4.1: Target State Journey Map Crosswalk	$0	$0	$0	$0	$0	$0	$0	$0
WCSM Project Plans: Semi Yearly Review and Update	$0	$0	$0	$0	$0	$0	$0	$0
Approved Business Architecture Strategy	$0	$0	$0	$0	$0	$0	$0	$0
Approved Business Target Operating Model	$0	$0	$0	$0	$0	$0	$0	$0
Del 1.1: Target State Solution Strategy & Design Approach	$0	$0	$12,060	-$12,060	$0	$0	$0	$0
Industry Market Analysis	$0	$0	$0	$0	$0	$0	$0	$0
Del 2.1: WCSM Target Architecture	$0	$0	$0	$0	$0	$0	$0	$0
Del 4.2: Enterprise Impact Assessment	$0	$0	$0	$0	$0	$0	$0	$0
Executed Contract RFx Developer	$0	$0	$0	$0	$0	$0	$0	$0
Executed Contract IV&V	$0	$0	$0	$0	$0	$0	$0	$0
Del 4.3: Initial Legacy Decommissioning Approach	$0	$0	$0	$0	$0	$0	$0	$0
Del 3.1: Data Management Strategy & Roadmap	$0	$0	$4,321	-$4,321	$0	$0	$0	$0
WCSM Project Plans: Semi Yearly Review and Update	$0	$0	$0	$0	$0	$0	$0	$0
QA Readiness Assessment	$0	$0	$0	$0	$0	$0	$0	$0
Feasibility Study & Modernization Roadmap Updates	$0	$0	$0	$0	$0	$0	$0	$0
Requirements Alignment	$0	$0	$0	$0	$0	$0	$0	$0
Procurement Strategy/Plan	$0	$0	$0	$0	$0	$0	$0	$0
Monthly Status Reports	$0	$0	$0	$0	$0	$0	$0	$0
Organizational Change Management Services	$109,500	$109,500	$36,222	$73,278	$109,500	$109,500	$36,222	$73,278
Total	**$2,304,582**	**$2,304,582**	**$592,442**	**$ 1,712,140**	**$937,964**	**$937,964**	**$471,184**	**$466,781**

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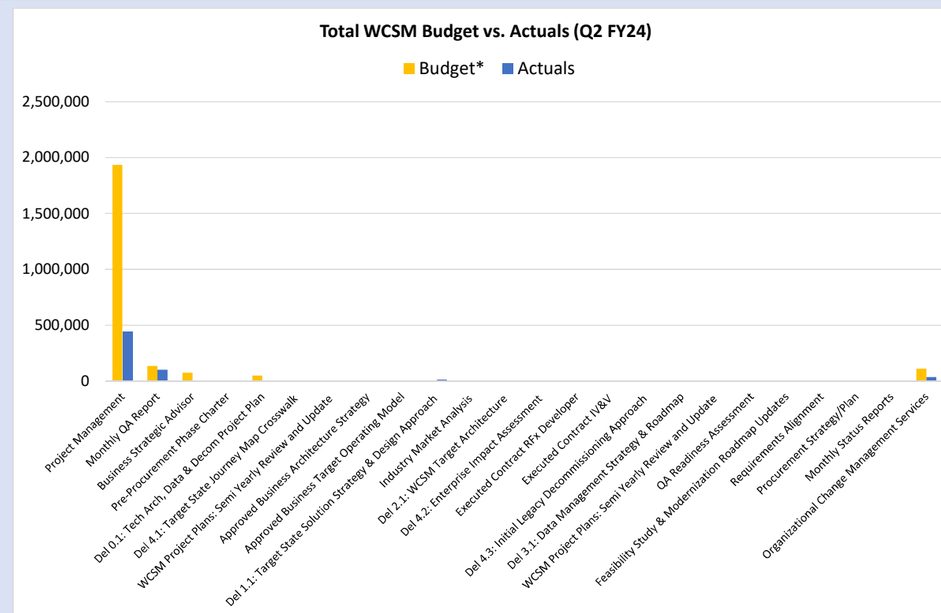

Q3 (FY24)	Q3 (FY24) Total Resources (includes agency in-kind)				Q3 (FY24) Budgeted Resources (excludes agency in-kind)				
Sub-project	**Projected**	**Budget***	**Actuals**	**Variance (B-A)**	**Projected**	**Budget***	**Actuals**	**Variance (B-A)**	**Budgeted Resource Variance Explanations**
Project Management	$1,875,796	$1,875,796	$528,334	$1,347,463	$631,534	$631,534	$429,260	$202,274	Project director cost savings due to hiring as state employee thru Feb '24 (budgeted as contractor). Project director role vacant starting 2/15. Variance also caused by the delayed hiring for some staff positions.
Monthly QA Report	$135,000	$135,000	$74,880	$60,120	$135,000	$135,000	$74,880	$60,120	QA scope/cost increase anticipated and factored into tech budget. Based on current project needs, the scope/cost increase has not been realized.
Business Strategic Advisor	$75,000	$75,000	$0	$75,000	$75,000	$75,000	$0	$75,000	Work cancelled.
Pre-Procurement Phase Charter	$0	$0	$0	$0	$0	$0	$0	$0	N/A
Del 0.1: Tech Arch, Data & Decom Project Plan	$0	$0	$100,000	-$100,000	$0	$0	$100,000	-$100,000	Billing delays caused charge to hit in Q3. Accrual and invoice payment realized in March. Accrual to be backed out in Q4.
Del 4.1: Target State Journey Map Crosswalk	$350,000	$350,000	$0	$350,000	$350,000	$350,000	$0	$350,000	Work timeline extension/schedule decompression shifted out timeline. L&I received deliverable for review 3/22.
WCSM Project Plans: Semi Yearly Review and Update	$0	$0	$0	$0	$0	$0	$0	$0	N/A
Approved Business Architecture Strategy	$137,500	$137,500	$0	$137,500	$137,500	$137,500	$0	$137,500	Work stalled.
Approved Business Target Operating Model	$137,500	$137,500	$0	$137,500	$137,500	$137,500	$0	$137,500	Work stalled.
Del 1.1: Target State Solution Strategy & Design Approach	$760,000	$760,000	$899,414	-$139,414	$760,000	$760,000	$890,000	-$130,000	Work timeline extension/schedule decompression increased costs. Deliverable is in review status with team.
Industry Market Analysis	$270,000	$270,000	$0	$270,000	$0	$0	$0	$0	N/A
Del 2.1: WCSM Target Architecture	$0	$0	$2,839	-$2,839	$0	$0	$0	$0	N/A
Del 4.2: Enterprise Impact Assessment	$0	$0	$0	$0	$0	$0	$0	$0	N/A
Executed Contract RFx Developer	$0	$0	$0	$0	$0	$0	$0	$0	N/A
Executed Contract IV&V	$0	$0	$0	$0	$0	$0	$0	$0	N/A
Del 4.3: Initial Legacy Decommissioning Approach	$0	$0	$3,898	-$3,898	$0	$0	$0	$0	N/A
Del 3.1: Data Management Strategy & Roadmap	$0	$0	$5,600	-$5,600	$0	$0	$0	$0	N/A
WCSM Project Plans: Semi Yearly Review and Update	$0	$0	$0	$0	$0	$0	$0	$0	N/A
QA Readiness Assessment	$41,020	$41,020	$0	$41,020	$41,020	$41,020	$0	$41,020	Readiness assessment timeline shifted out. Planned for summer 2024.
Feasibility Study & Modernization Roadmap Updates	$0	$0	$0	$0	$0	$0	$0	$0	N/A
Requirements Alignment	$175,000	$175,000	$0	$175,000	$175,000	$175,000	$0	$175,000	Work not started.
Procurement Strategy/Plan	$0	$0	$0	$0	$0	$0	$0	$0	N/A
Monthly Status Reports	$0	$0	$0	$0	$0	$0	$0	$0	N/A
Organizational Change Management Services	$109,500	$109,500	$145,444	-$35,944	$109,500	$109,500	$145,444	-$35,944	Some billing delays for Q2 OCM work. Getting caught up in Q3.
Total	**$4,066,316**	**$4,066,316**	**$1,760,408**	**$2,305,908**	**$2,552,054**	**$2,552,054**	**$1,639,584**	**$912,470**	

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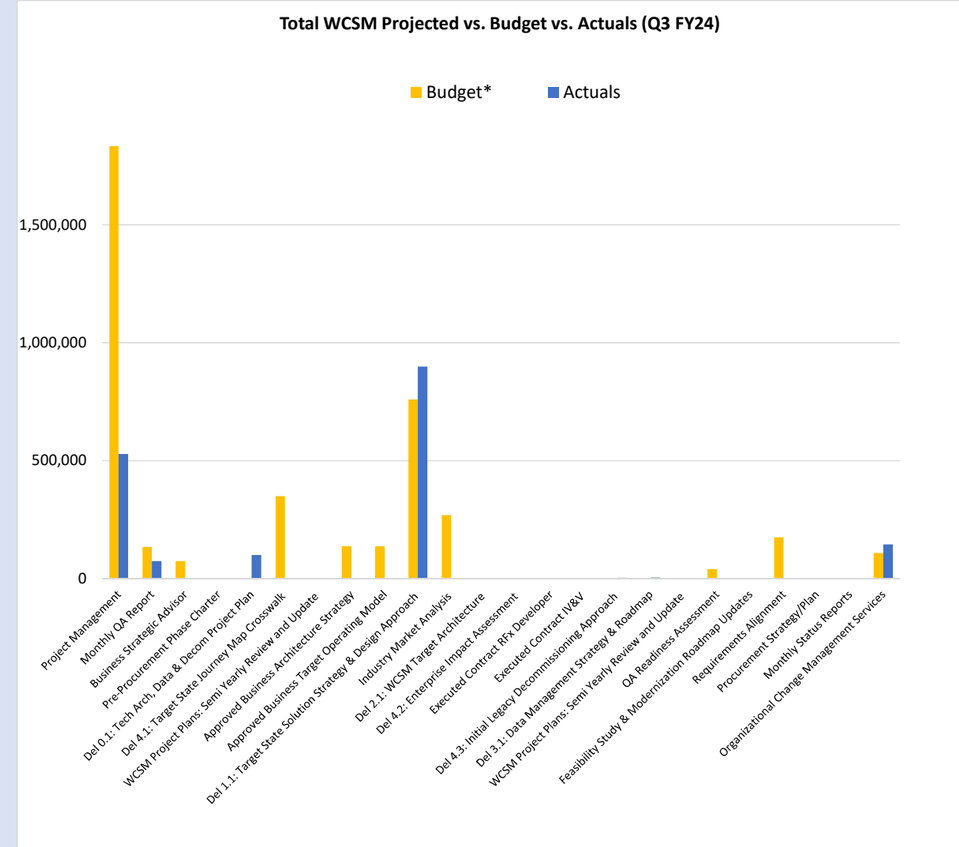

Q4 (FY24)	Q4 (FY24) Total Resources (includes agency in-kind)				Q4 (FY24) Budgeted Resources (excludes agency in-kind)				
Sub-project	**Projected**	**Budget***	**Actuals**	**Variance (B-A)**	**Projected**	**Budget***	**Actuals**	**Variance (B-A)**	**Budgeted Resource Variance Explanations**
Project Management	$1,392,371	$1,392,371	$421,714	$970,658	$589,534	$589,534	$328,851	$260,683	Project director role vacant. Variance also caused by the delayed hiring for some staff positions.
Monthly QA Report	$135,000	$135,000	$49,920	$85,080	$135,000	$135,000	$49,920	$85,080	QA scope/cost increase anticipated and factored into tech budget. Based on current project needs, the scope/cost increase has not been realized.
Business Strategic Advisor	$75,000	$75,000	$0	$75,000	$74,248	$74,248	$0	$74,248	Work cancelled.
Pre-Procurement Phase Charter	$0	$0	$0	$0	$0	$0	$0	$0	N/A
Del 0.1: Tech Arch, Data & Decom Project Plan	$0	$0	-$50,000	$50,000	$0	$0	-$50,000	$50,000	Accrual correction (error in Q3).
Del 4.1: Target State Journey Map Crosswalk	$0	$0	$425,000	-$425,000	$0	$0	$425,000	-$425,000	Vendor timeline extension/schedule decompression shifted out L&I deliverable acceptance due date and increased costs ($350k to $425k).
WCSM Project Plans: Semi Yearly Review and Update	$0	$0	$0	$0	$0	$0	$0	$0	N/A
Approved Business Architecture Strategy	$0	$0	$0	$0	$0	$0	$0	$0	N/A
Approved Business Target Operating Model	$0	$0	$0	$0	$0	$0	$0	$0	N/A
Del 1.1: Target State Solution Strategy & Design Approach	$0	$0	$78	-$78	$0	$0	$0	$0	N/A
Industry Market Analysis	$0	$0	$0	$0	$0	$0	$0	$0	N/A
Del 2.1: WCSM Target Architecture	$900,000	$900,000	$1,099,336	-$199,336	$900,000	$900,000	$1,098,000	-$198,000	Vendor schedule decompression increased costs ($900,000 to $1,098,000).
Del 4.2: Enterprise Impact Assessment	$570,000	$570,000	$710,000	-$140,000	$0	$0	$710,000	-$710,000	Current tech budget has budgeted as in-kind. Will shift to budgeted resource with pending tech budget update. 4.2 schedule decompression also increased costs from $570k to $710k.
Executed Contract RFx Developer	$0	$0	$0	$0	$0	$0	$0	$0	N/A
Executed Contract IV&V	$0	$0	$0	$0	$0	$0	$0	$0	N/A
Del 4.3: Initial Legacy Decommissioning Approach	$600,000	$600,000	$2,971	$597,029	$0	$0	$0	$0	N/A
Del 3.1: Data Management Strategy & Roadmap	$570,000	$570,000	$143,074	$426,926	$570,000	$570,000	$143,000	$427,000	3.1 deliverable de-scoped as part of vendor schedule decompression
WCSM Project Plans: Semi Yearly Review and Update	$0	$0	$0	$0	$0	$0	$0	$0	N/A
QA Readiness Assessment	$0	$0	$0	$0	$0	$0	$0	$0	N/A
Feasibility Study & Modernization Roadmap Updates	$0	$0	$0	$0	$0	$0	$0	$0	N/A
Requirements Alignment	$175,000	$175,000	$0	$175,000	$0	$0	$0	$0	N/A
Procurement Strategy/Plan	$0	$0	$0	$0	$0	$0	$0	$0	N/A
Monthly Status Reports	$0	$0	$0	$0	$0	$0	$0	$0	N/A
Organizational Change Management Services	$109,500	$109,500	$108,855	$645	$73,000	$73,000	$108,855	-$35,855	Current tech budget has FM12 OCM budgeted as in-kind. Will shift to budgeted resource with pending tech budget update.
Total	**$4,526,871**	**$4,526,871**	**$2,910,949**	**$ 1,615,923**	**$2,341,782**	**$2,341,782**	**$2,813,626**	**-$471,844**	

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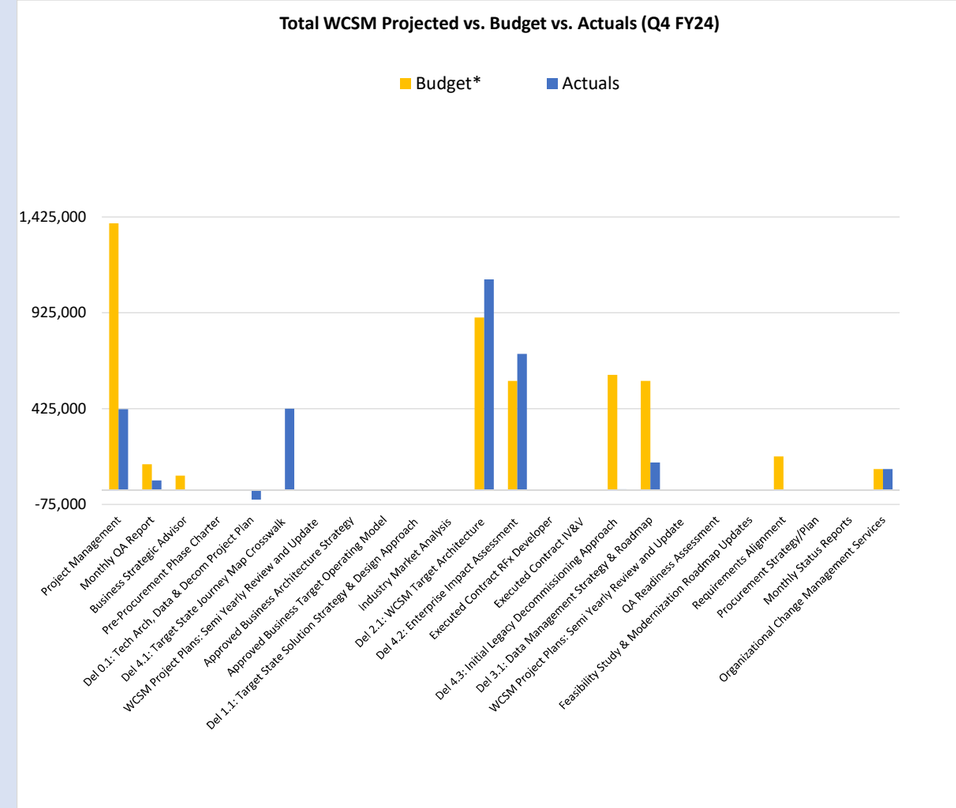
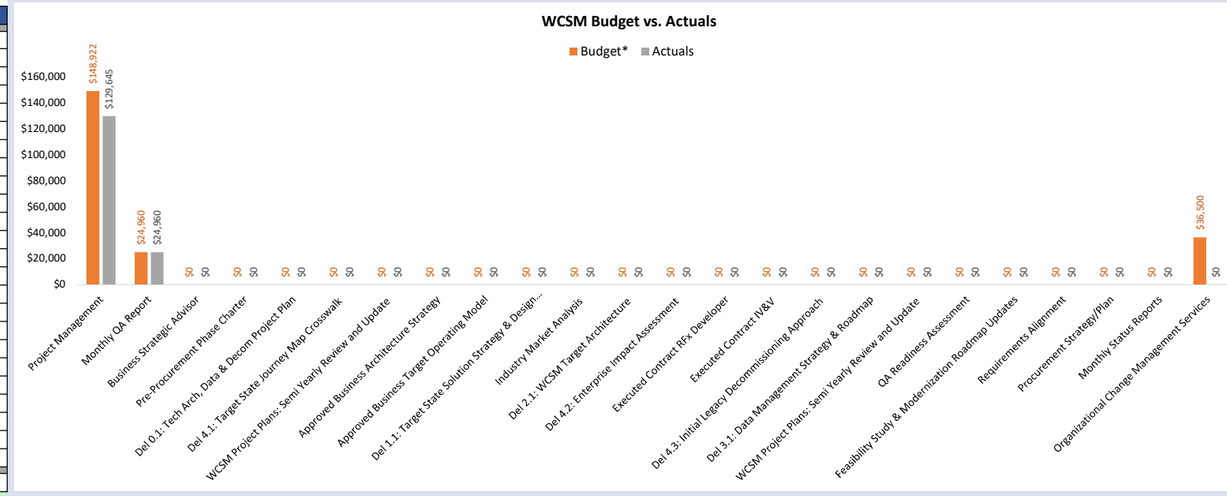


July 2023

WCSM, Projected spend vs. actual spent
Last Update: Rachel Reed on 7/24/24

Sub-project	Projected	Budget*	Actuals	Variance (B-A)
Project Management	$148,922	$148,922	$129,645	$19,278
Monthly QA Report	$24,960	$24,960	$24,960	$0
Business Strategic Advisor	$0	$0	$0	$0
Pre-Procurement Phase Charter	$0	$0	$0	$0
Del 0.1: Tech Arch, Data & Decom Project Plan	$0	$0	$0	$0
Del 4.1: Target State Journey Map Crosswalk	$0	$0	$0	$0
WCSM Project Plans: Semi Yearly Review and Update	$0	$0	$0	$0
Approved Business Architecture Strategy	$0	$0	$0	$0
Approved Business Target Operating Model	$0	$0	$0	$0
Del 1.1: Target State Solution Strategy & Design Approach	$0	$0	$0	$0
Industry Market Analysis	$0	$0	$0	$0
Del 2.1: WCSM Target Architecture	$0	$0	$0	$0
Del 4.2: Enterprise Impact Assessment	$0	$0	$0	$0
Executed Contract RFx Developer	$0	$0	$0	$0
Executed Contract IV&V	$0	$0	$0	$0
Del 4.3: Initial Legacy Decommissioning Approach	$0	$0	$0	$0
Del 3.1: Data Management Strategy & Roadmap	$0	$0	$0	$0
WCSM Project Plans: Semi Yearly Review and Update	$0	$0	$0	$0
QA Readiness Assessment	$0	$0	$0	$0
Feasibility Study & Modernization Roadmap Updates	$0	$0	$0	$0
Requirements Alignment	$0	$0	$0	$0
Procurement Strategy/Plan	$0	$0	$0	$0
Monthly Status Reports	$0	$0	$0	$0
Organizational Change Management Services	$36,500	$36,500	$0	$36,500
	$210,382	**$210,382**	**$154,605**	**$55,778**
**Financials are based on the tech budget approved by OCIO on 10/20/23.*	*TRUE*	*TRUE*	*TRUE*	*TRUE*



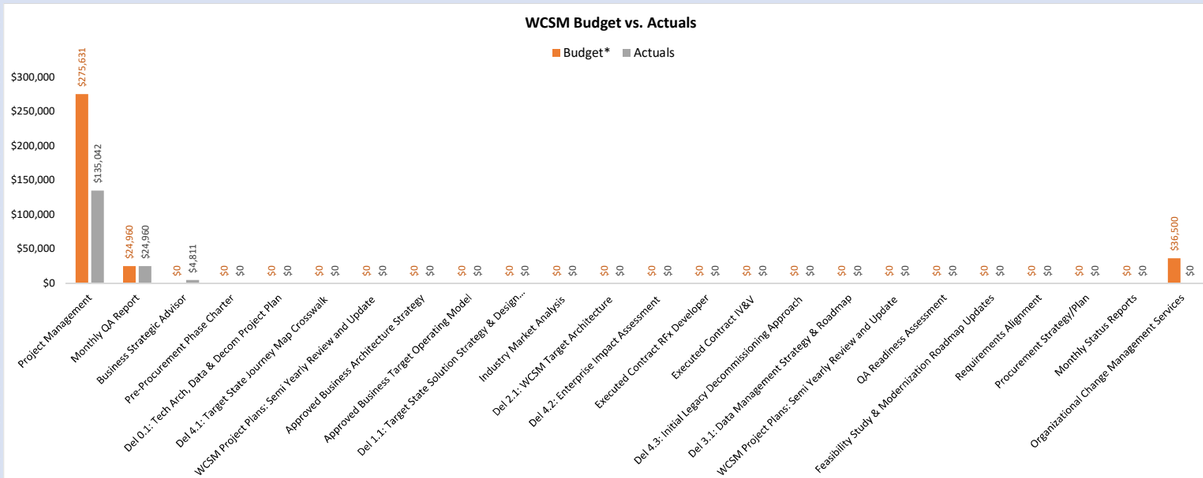
	Budgeted Resources			In-Kind			Total		
	Budget	Actuals	Variance	Budget	Actuals	Variance	Budget	Actuals	Variance
State Employee Staffing Costs	$115,879	$99,207	$16,672	$22,481	$30,437	-$7,956	$138,360	$129,645	$8,716
Non-State Employee Staffing Costs	$0	$0	$0	$0	$0	$0	$0	$0	$0
Contracted Professional Services	$61,460	$24,960	$36,500	$0	$0	$0	$61,460	$24,960	$36,500
Software Licenses and Subscriptions	$0	$0	$0	$0	$0	$0	$0	$0	$0
Hardware and Equipment	$0	$0	$0	$0	$0	$0	$0	$0	$0
Other	$10,562	$0	$10,562	$0	$0	$0	$10,562	$0	$10,562
Total	**$187,901**	**$124,167**	**$63,734**	**$22,481**	**$30,437**	**-$7,956**	**$210,382**	**$154,605**	**$55,778**
State Employee Staffing Costs - FTE	9.75	7.98	1.77	1.45	2.05	(0.60)	11.20	10.03	1.17
Contracted Prof. Services - FTE	1.39	0.78	0.62	-	-	-	1.39	0.78	0.62
Total	**11.14**	**8.76**	**2.39**	**1.45**	**2.05**	**(0.60)**	**12.59**	**10.81**	**1.79**

		Tech Budget				Actual Spent				Variance				Projected Spend			
Deliverable	Status	Contractor	FTE	In-kind	Sub Total	Contractor	FTE	In-kind	Sub Total	Contractor	FTE	In-kind	Sub Total	Contractor	FTE	In-kind	Sub Total
Project Management	In Progress/Ongoing	$0	$126,441	$22,481	$148,922	$0	$99,207	$30,437	$129,645	$0	$27,234	-$7,956	$19,278	$0	$126,441	$22,481	$148,922
Monthly QA Report	In Progress/Ongoing	$24,960	$0	$0	$24,960	$24,960	$0	$0	$24,960	$0	$0	$0	$0	$24,960	$0	$0	$24,960
Business Strategic Advisor	In Progress	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Pre-Procurement Phase Charter	In Progress	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 0.1: Tech Arch, Data & Decom Project Plan	SOW in Dev	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 4.1: Target State Journey Map Crosswalk	SOW in Dev	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
WCSM Project Plans: Semi Yearly Review and Update	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Approved Business Architecture Strategy	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Approved Business Target Operating Model	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 1.1: Target State Solution Strategy & Design Approach	SOW in Dev	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Industry Market Analysis	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 2.1: WCSM Target Architecture	SOW in Dev	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 4.2: Enterprise Impact Assessment	SOW in Dev	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Executed Contract RFx Developer	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Executed Contract IV&V	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 4.3: Initial Legacy Decommissioning Approach	SOW in Dev	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 3.1: Data Management Strategy & Roadmap	SOW in Dev	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
WCSM Project Plans: Semi Yearly Review and Update	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
QA Readiness Assessment	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Feasibility Study & Modernization Roadmap Updates	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Requirements Alignment	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Procurement Strategy/Plan	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Monthly Status Reports	In Progress/Ongoing	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Organizational Change Management Services	In Progress/Ongoing	$36,500	$0	$0	$36,500	$0	$0	$0	$0	$36,500	$0	$0	$36,500	$36,500	$0	$0	$36,500
	Total	**$61,460**	**$126,441**	**$22,481**	**$210,382**	**$24,960**	**$99,207**	**$30,437**	**$154,605**	**$36,500**	**$27,234**	**-$7,956**	**$55,778**	**$61,460**	**$126,441**	**$22,481**	**$210,382**
	FTE	1.39	9.75	1.45	**12.59**	0.78	7.98	2.05	**10.81**	0.62	1.77	(0.60)	**1.79**				
					TRUE				TRUE				TRUE				

August 2023

WCSM, Projected spend vs. actual spent
Last Update: Rachel Reed on 7/24/24

Sub-project	Projected	Budget*	Actuals	Variance (B-A)
Project Management	$275,631	$275,631	$135,042	$140,590
Monthly QA Report	$24,960	$24,960	$24,960	$0
Business Strategic Advisor	$0	$0	$4,811	-$4,811
Pre-Procurement Phase Charter	$0	$0	$0	$0
Del 0.1: Tech Arch, Data & Decom Project Plan	$0	$0	$0	$0
Del 4.1: Target State Journey Map Crosswalk	$0	$0	$0	$0
WCSM Project Plans: Semi Yearly Review and Update	$0	$0	$0	$0
Approved Business Architecture Strategy	$0	$0	$0	$0
Approved Business Target Operating Model	$0	$0	$0	$0
Del 1.1: Target State Solution Strategy & Design Approach	$0	$0	$0	$0
Industry Market Analysis	$0	$0	$0	$0
Del 2.1: WCSM Target Architecture	$0	$0	$0	$0
Del 4.2: Enterprise Impact Assessment	$0	$0	$0	$0
Executed Contract RFx Developer	$0	$0	$0	$0
Executed Contract IV&V	$0	$0	$0	$0
Del 4.3: Initial Legacy Decommissioning Approach	$0	$0	$0	$0
Del 3.1: Data Management Strategy & Roadmap	$0	$0	$0	$0
WCSM Project Plans: Semi Yearly Review and Update	$0	$0	$0	$0
QA Readiness Assessment	$0	$0	$0	$0
Feasibility Study & Modernization Roadmap Updates	$0	$0	$0	$0
Requirements Alignment	$0	$0	$0	$0
Procurement Strategy/Plan	$0	$0	$0	$0
Monthly Status Reports	$0	$0	$0	$0
Organizational Change Management Services	$36,500	$36,500	$0	$36,500
	$337,091	**$337,091**	**$164,813**	**$172,279**
**Financials are based on the tech budget approved by OCIO on 10/20/23.*	*TRUE*	*TRUE*	*TRUE*	*TRUE*



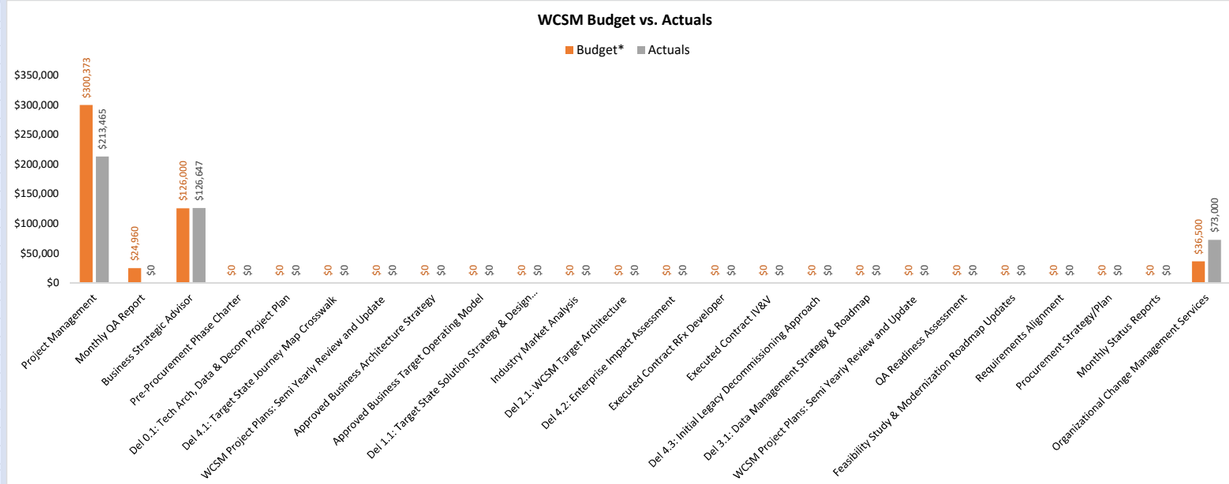
	Budgeted Resources			In-Kind			Total		
	Budget	Actuals	Variance	Budget	Actuals	Variance	Budget	Actuals	Variance
State Employee Staffing Costs	$115,879	$104,604	$11,275	$128,190	$35,248	$92,942	$244,069	$139,853	$104,217
Non-State Employee Staffing Costs	$0	$0	$0	$0	$0	$0	$0	$0	$0
Contracted Professional Services	$82,460	$24,960	$57,500	$0	$0	$0	$82,460	$24,960	$57,500
Software Licenses and Subscriptions	$0	$0	$0	$0	$0	$0	$0	$0	$0
Hardware and Equipment	$0	$0	$0	$0	$0	$0	$0	$0	$0
Other	$10,562	$0	$10,562	$0	$0	$0	$10,562	$0	$10,562
Total	**$208,901**	**$129,564**	**$79,337**	**$128,190**	**$35,248**	**$92,942**	**$337,091**	**$164,813**	**$172,279**
State Employee Staffing Costs - FTE	9.75	8.96	0.79	13.45	2.56	10.89	23.20	11.52	11.68
Contracted Prof. Services - FTE	1.87	0.78	1.09	-	-	-	1.87	0.78	1.09
Total	**11.62**	**9.74**	**1.88**	**13.45**	**2.56**	**10.89**	**25.07**	**12.29**	**12.77**

Deliverable	Status	Tech Budget				Actual Spent				Variance				Projected Spend			
		Contractor	FTE	In-kind	Sub Total	Contractor	FTE	In-kind	Sub Total	Contractor	FTE	In-kind	Sub Total	Contractor	FTE	In-kind	Sub Total
Project Management	In Progress/Ongoing	$21,000	$126,441	$128,190	$275,631	$0	$104,604	$30,437	$135,042	$21,000	$21,837	$97,753	$140,590	$21,000	$126,441	$128,190	$275,631
Monthly QA Report	In Progress/Ongoing	$24,960	$0	$0	$24,960	$24,960	$0	$0	$24,960	$0	$0	$0	$0	$24,960	$0	$0	$24,960
Business Strategic Advisor	In Progress	$0	$0	$0	$0	$0	$0	$4,811	$4,811	$0	$0	-$4,811	-$4,811	$0	$0	$0	$0
Pre-Procurement Phase Charter	In Progress	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 0.1: Tech Arch, Data & Decom Project Plan	SOW in Dev	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 4.1: Target State Journey Map Crosswalk	SOW in Dev	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
WCSM Project Plans: Semi Yearly Review and Update	In Progress	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Approved Business Architecture Strategy	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Approved Business Target Operating Model	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 1.1: Target State Solution Strategy & Design Approach	SOW in Dev	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Industry Market Analysis	SOW in Dev	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 2.1: WCSM Target Architecture	SOW in Dev	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 4.2: Enterprise Impact Assessment	SOW in Dev	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Executed Contract RFx Developer	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Executed Contract IV&V	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 4.3: Initial Legacy Decommissioning Approach	SOW in Dev	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 3.1: Data Management Strategy & Roadmap	SOW in Dev	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
WCSM Project Plans: Semi Yearly Review and Update	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
QA Readiness Assessment	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Feasibility Study & Modernization Roadmap Updates	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Requirements Alignment	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Procurement Strategy/Plan	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Monthly Status Reports	In Progress/Ongoing	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Organizational Change Management Services	In Progress/Ongoing	$36,500	$0	$0	$36,500	$0	$0	$0	$0	$36,500	$0	$0	$36,500	$36,500	$0	$0	$36,500
	Total	**$82,460**	**$126,441**	**$128,190**	**$337,091**	**$24,960**	**$104,604**	**$35,248**	**$164,813**	**$57,500**	**$21,837**	**$92,942**	**$172,279**	**$82,460**	**$126,441**	**$128,190**	**$337,091**
	FTE	1.87	9.75	13.45	**25.07**	0.78	8.96	2.56	**12.29**	1.09	0.79	10.89	**12.77**				
					TRUE				TRUE				TRUE				

September 2023

WCSM, Projected spend vs. actual spent
Last Update: Rachel Reed on 7/24/24

Sub-project	Projected	Budget*	Actuals	Variance (B-A)
Project Management	$300,373	$300,373	$213,465	$86,908
Monthly QA Report	$24,960	$24,960	$0	$24,960
Business Strategic Advisor	$126,000	$126,000	$126,647	-$647
Pre-Procurement Phase Charter	$0	$0	$0	$0
Del 0.1: Tech Arch, Data & Decom Project Plan	$0	$0	$0	$0
Del 4.1: Target State Journey Map Crosswalk	$0	$0	$0	$0
WCSM Project Plans: Semi Yearly Review and Update	$0	$0	$0	$0
Approved Business Architecture Strategy	$0	$0	$0	$0
Approved Business Target Operating Model	$0	$0	$0	$0
Del 1.1: Target State Solution Strategy & Design Approach	$0	$0	$0	$0
Industry Market Analysis	$0	$0	$0	$0
Del 2.1: WCSM Target Architecture	$0	$0	$0	$0
Del 4.2: Enterprise Impact Assessment	$0	$0	$0	$0
Executed Contract RFx Developer	$0	$0	$0	$0
Executed Contract IV&V	$0	$0	$0	$0
Del 4.3: Initial Legacy Decommissioning Approach	$0	$0	$0	$0
Del 3.1: Data Management Strategy & Roadmap	$0	$0	$0	$0
WCSM Project Plans: Semi Yearly Review and Update	$0	$0	$0	$0
QA Readiness Assessment	$0	$0	$0	$0
Feasibility Study & Modernization Roadmap Updates	$0	$0	$0	$0
Requirements Alignment	$0	$0	$0	$0
Procurement Strategy/Plan	$0	$0	$0	$0
Monthly Status Reports	$0	$0	$0	$0
Organizational Change Management Services	$36,500	$36,500	$73,000	-$36,500
	$487,833	**$487,833**	**$413,112**	**$74,721**
**Financials are based on the tech budget approved by OCIO on 10/20/23.*	*TRUE*	*TRUE*	*TRUE*	*TRUE*



	Budgeted Resources			In-Kind			Total		
	Budget	Actuals	Variance	Budget	Actuals	Variance	Budget	Actuals	Variance
State Employee Staffing Costs	$115,879	$142,356	-$26,476	$152,932	$29,756	$123,176	$268,811	$172,112	$96,699
Non-State Employee Staffing Costs	$0	$0	$0	$0	$0	$0	$0	$0	$0
Contracted Professional Services	$208,460	$241,000	-$32,540	$0	$0	$0	$208,460	$241,000	-$32,540
Software Licenses and Subscriptions	$0	$0	$0	$0	$0	$0	$0	$0	$0
Hardware and Equipment	$0	$0	$0	$0	$0	$0	$0	$0	$0
Other	$10,562	$0	$10,562	$0	$0	$0	$10,562	$0	$10,562
Total	**$334,901**	**$383,356**	**-$48,454**	**$152,932**	**$29,756**	**$123,176**	**$487,833**	**$413,112**	**$74,721**
State Employee Staffing Costs - FTE	9.75	12.88	(3.13)	15.30	1.96	13.34	25.05	14.84	10.21
Contracted Prof. Services - FTE	4.72	5.60	(0.88)	-	-	-	4.72	5.60	(0.88)
Total	**14.47**	**18.48**	**(4.01)**	**15.30**	**1.96**	**13.34**	**29.77**	**20.44**	**9.33**

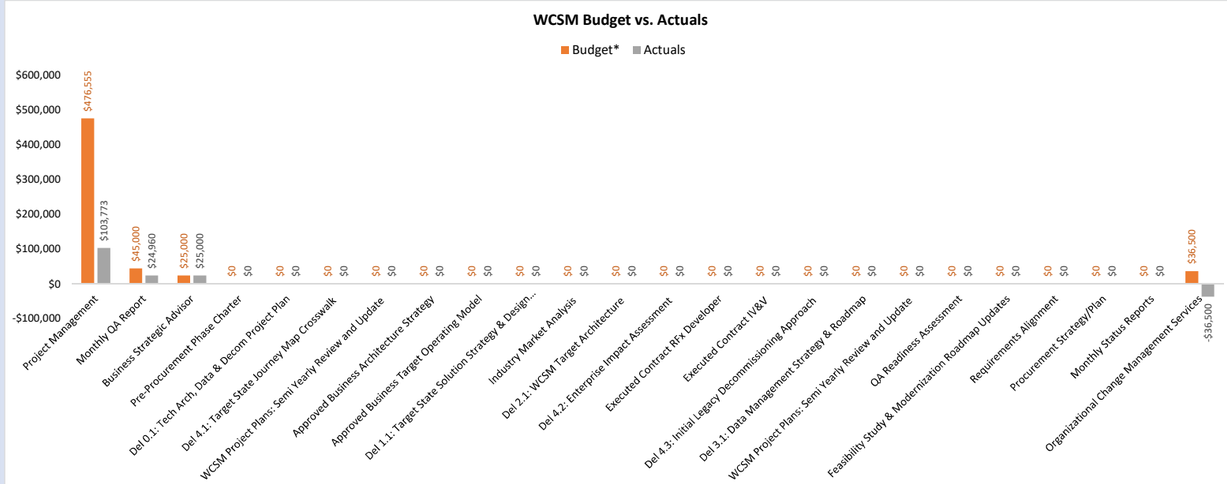
Deliverable	Status	Tech Budget				Actual Spent				Variance				Projected Spend			
		Contractor	FTE	In-kind	Sub Total	Contractor	FTE	In-kind	Sub Total	Contractor	FTE	In-kind	Sub Total	Contractor	FTE	In-kind	Sub Total
Project Management	In Progress/Ongoing	$21,000	$126,441	$152,932	$300,373	$42,000	$142,356	$29,109	$213,465	-$21,000	-$15,914	$123,823	$86,908	$21,000	$126,441	$152,932	$300,373
Monthly QA Report	In Progress/Ongoing	$24,960	$0	$0	$24,960	$0	$0	$0	$0	$24,960	$0	$0	$24,960	$24,960	$0	$0	$24,960
Business Strategic Advisor	In Progress	$126,000	$0	$0	$126,000	$126,000	$0	$647	$126,647	$0	$0	-$647	-$647	$126,000	$0	$0	$126,000
Pre-Procurement Phase Charter	In Progress	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 0.1: Tech Arch, Data & Decom Project Plan	SOW in Dev	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 4.1: Target State Journey Map Crosswalk	SOW in Dev	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
WCSM Project Plans: Semi Yearly Review and Update	In Progress	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Approved Business Architecture Strategy	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Approved Business Target Operating Model	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 1.1: Target State Solution Strategy & Design Approach	SOW in Dev	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Industry Market Analysis	SOW in Dev	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 2.1: WCSM Target Architecture	SOW in Dev	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 4.2: Enterprise Impact Assessment	SOW in Dev	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Executed Contract RFx Developer	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Executed Contract IV&V	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 4.3: Initial Legacy Decommissioning Approach	SOW in Dev	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 3.1: Data Management Strategy & Roadmap	SOW in Dev	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
WCSM Project Plans: Semi Yearly Review and Update	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
QA Readiness Assessment	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Feasibility Study & Modernization Roadmap Updates	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Requirements Alignment	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Procurement Strategy/Plan	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Monthly Status Reports	In Progress/Ongoing	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Organizational Change Management Services	In Progress/Ongoing	$36,500	$0	$0	$36,500	$73,000	$0	$0	$73,000	-$36,500	$0	$0	-$36,500	$36,500	$0	$0	$36,500
	Total	**$208,460**	**$126,441**	**$152,932**	**$487,833**	**$241,000**	**$142,356**	**$29,756**	**$413,112**	**-$32,540**	**-$15,914**	**$123,176**	**$74,721**	**$208,460**	**$126,441**	**$152,932**	**$487,833**
	FTE	4.72	9.75	15.30	**29.77**	5.60	12.88	1.96	**20.44**	(0.88)	(3.13)	13.34	**9.33**				
					TRUE				TRUE				FALSE				

October 2023

WCSM, Projected spend vs. actual spent
Last Update: Rachel Reed on 7/24/24

Sub-project	Projected	Budget*	Actuals	Variance (B-A)
Project Management	$476,555	$476,555	$103,773	$372,782
Monthly QA Report	$45,000	$45,000	$24,960	$20,040
Business Strategic Advisor	$25,000	$25,000	$25,000	$0
Pre-Procurement Phase Charter	$0	$0	$0	$0
Del 0.1: Tech Arch, Data & Decom Project Plan	$0	$0	$0	$0
Del 4.1: Target State Journey Map Crosswalk	$0	$0	$0	$0
WCSM Project Plans: Semi Yearly Review and Update	$0	$0	$0	$0
Approved Business Architecture Strategy	$0	$0	$0	$0
Approved Business Target Operating Model	$0	$0	$0	$0
Del 1.1: Target State Solution Strategy & Design Approach	$0	$0	$0	$0
Industry Market Analysis	$0	$0	$0	$0
Del 2.1: WCSM Target Architecture	$0	$0	$0	$0
Del 4.2: Enterprise Impact Assessment	$0	$0	$0	$0
Executed Contract RFx Developer	$0	$0	$0	$0
Executed Contract IV&V	$0	$0	$0	$0
Del 4.3: Initial Legacy Decommissioning Approach	$0	$0	$0	$0
Del 3.1: Data Management Strategy & Roadmap	$0	$0	$0	$0
WCSM Project Plans: Semi Yearly Review and Update	$0	$0	$0	$0
QA Readiness Assessment	$0	$0	$0	$0
Feasibility Study & Modernization Roadmap Updates	$0	$0	$0	$0
Requirements Alignment	$0	$0	$0	$0
Procurement Strategy/Plan	$0	$0	$0	$0
Monthly Status Reports	$0	$0	$0	$0
Organizational Change Management Services	$36,500	$36,500	-$36,500	$73,000
	$583,055	**$583,055**	**$117,233**	**$465,822**
	TRUE	*TRUE*	*TRUE*	*TRUE*

**Financials are based on the tech budget approved by OCIO on 10/20/23.*



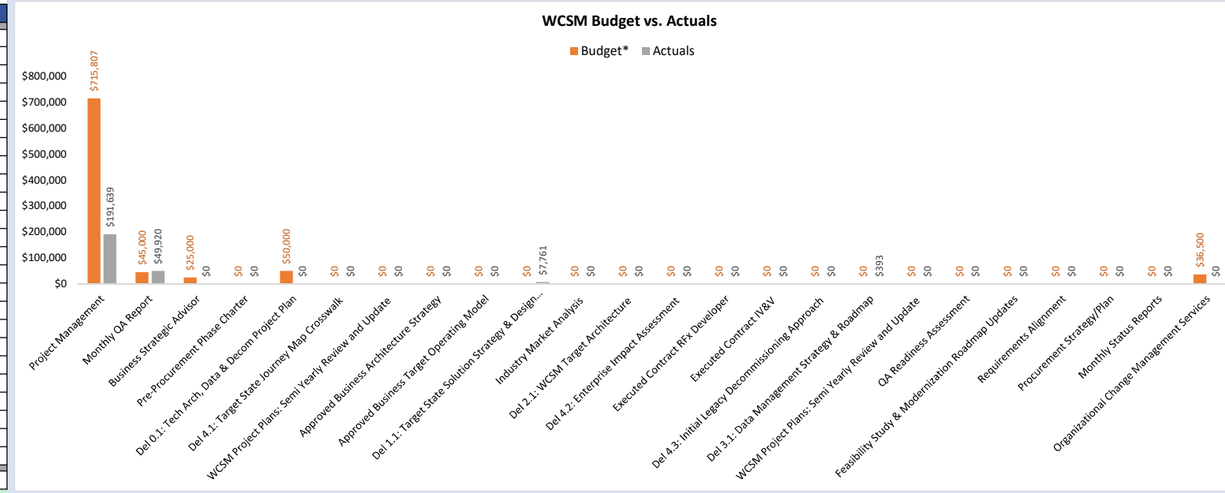
	Budgeted Resources			In-Kind			Total		
	Budget	Actuals	Variance	Budget	Actuals	Variance	Budget	Actuals	Variance
State Employee Staffing Costs	$115,879	$89,912	$25,968	$329,114	$34,862	$294,252	$444,993	$124,773	$320,220
Non-State Employee Staffing Costs	$0	$0	$0	$0	$0	$0	$0	$0	$0
Contracted Professional Services	$127,500	-$7,540	$135,040	$0	$0	$0	$127,500	-$7,540	$135,040
Software Licenses and Subscriptions	$0	$0	$0	$0	$0	$0	$0	$0	$0
Hardware and Equipment	$0	$0	$0	$0	$0	$0	$0	$0	$0
Other	$10,562	$0	$10,562	$0	$0	$0	$10,562	$0	$10,562
Total	**$253,941**	**$82,372**	**$171,570**	**$329,114**	**$34,862**	**$294,252**	**$583,055**	**$117,233**	**$465,822**
State Employee Staffing Costs - FTE	9.75	7.72	2.03	35.30	2.28	33.03	45.05	10.00	35.06
Contracted Prof. Services - FTE	2.89	0.08	2.80	-	-	-	2.89	0.08	2.80
Total	**12.64**	**7.80**	**4.83**	**35.30**	**2.28**	**33.03**	**47.94**	**10.08**	**37.86**

Deliverable	Status	Tech Budget				Actual Spent				Variance				Projected Spend			
		Contractor	FTE	In-kind	Sub Total	Contractor	FTE	In-kind	Sub Total	Contractor	FTE	In-kind	Sub Total	Contractor	FTE	In-kind	Sub Total
Project Management	In Progress/Ongoing	$21,000	$126,441	$329,114	$476,555	-$21,000	$89,912	$34,862	$103,773	$42,000	$36,530	$294,252	$372,782	$21,000	$126,441	$329,114	$476,555
Monthly QA Report	In Progress/Ongoing	$45,000	$0	$0	$45,000	$24,960	$0	$0	$24,960	$20,040	$0	$0	$20,040	$45,000	$0	$0	$45,000
Business Strategic Advisor	In Progress	$25,000	$0	$0	$25,000	$25,000	$0	$0	$25,000	$0	$0	$0	$0	$25,000	$0	$0	$25,000
Pre-Procurement Phase Charter	In Progress	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 0.1: Tech Arch, Data & Decom Project Plan	In Progress	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 4.1: Target State Journey Map Crosswalk	In Progress	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
WCSM Project Plans: Semi Yearly Review and Update	In Progress	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Approved Business Architecture Strategy	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Approved Business Target Operating Model	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 1.1: Target State Solution Strategy & Design Approach	In Progress	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Industry Market Analysis	SOW in Dev	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 2.1: WCSM Target Architecture	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 4.2: Enterprise Impact Assessment	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Executed Contract RFx Developer	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Executed Contract IV&V	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 4.3: Initial Legacy Decommissioning Approach	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 3.1: Data Management Strategy & Roadmap	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
WCSM Project Plans: Semi Yearly Review and Update	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
QA Readiness Assessment	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Feasibility Study & Modernization Roadmap Updates	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Requirements Alignment	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Procurement Strategy/Plan	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Monthly Status Reports	In Progress/Ongoing	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Organizational Change Management Services	In Progress/Ongoing	$36,500	$0	$0	$36,500	-$36,500	$0	$0	-$36,500	$73,000	$0	$0	$73,000	$36,500	$0	$0	$36,500
	Total	**$127,500**	**$126,441**	**$329,114**	**$583,055**	**-$7,540**	**$89,912**	**$34,862**	**$117,233**	**$135,040**	**$36,530**	**$294,252**	**$465,822**	**$127,500**	**$126,441**	**$329,114**	**$583,055**
	FTE	2.89	9.75	35.30	**47.94**	0.08	7.72	2.28	**10.08**	2.80	2.03	33.03	**37.86**				
					TRUE				TRUE				TRUE				

November 2023

WCSM, Projected spend vs. actual spent
Last Update: Rachel Reed on 7/24/24

Sub-project	Projected	Budget*	Actuals	Variance (B-A)
Project Management	$715,807	$715,807	$191,639	$524,168
Monthly QA Report	$45,000	$45,000	$49,920	-$4,920
Business Strategic Advisor	$25,000	$25,000	$0	$25,000
Pre-Procurement Phase Charter	$0	$0	$0	$0
Del 0.1: Tech Arch, Data & Decom Project Plan	$50,000	$50,000	$0	$50,000
Del 4.1: Target State Journey Map Crosswalk	$0	$0	$0	$0
WCSM Project Plans: Semi Yearly Review and Update	$0	$0	$0	$0
Approved Business Architecture Strategy	$0	$0	$0	$0
Approved Business Target Operating Model	$0	$0	$0	$0
Del 1.1: Target State Solution Strategy & Design Approach	$0	$0	$7,761	-$7,761
Industry Market Analysis	$0	$0	$0	$0
Del 2.1: WCSM Target Architecture	$0	$0	$0	$0
Del 4.2: Enterprise Impact Assessment	$0	$0	$0	$0
Executed Contract RFx Developer	$0	$0	$0	$0
Executed Contract IV&V	$0	$0	$0	$0
Del 4.3: Initial Legacy Decommissioning Approach	$0	$0	$0	$0
Del 3.1: Data Management Strategy & Roadmap	$0	$0	$393	-$393
WCSM Project Plans: Semi Yearly Review and Update	$0	$0	$0	$0
QA Readiness Assessment	$0	$0	$0	$0
Feasibility Study & Modernization Roadmap Updates	$0	$0	$0	$0
Requirements Alignment	$0	$0	$0	$0
Procurement Strategy/Plan	$0	$0	$0	$0
Monthly Status Reports	$0	$0	$0	$0
Organizational Change Management Services	$36,500	$36,500	$0	$36,500
	$872,307	**$872,307**	**$249,713**	**$622,594**
**Financials are based on the tech budget approved by OCIO on 10/20/23.*	*TRUE*	*TRUE*	*TRUE*	*TRUE*



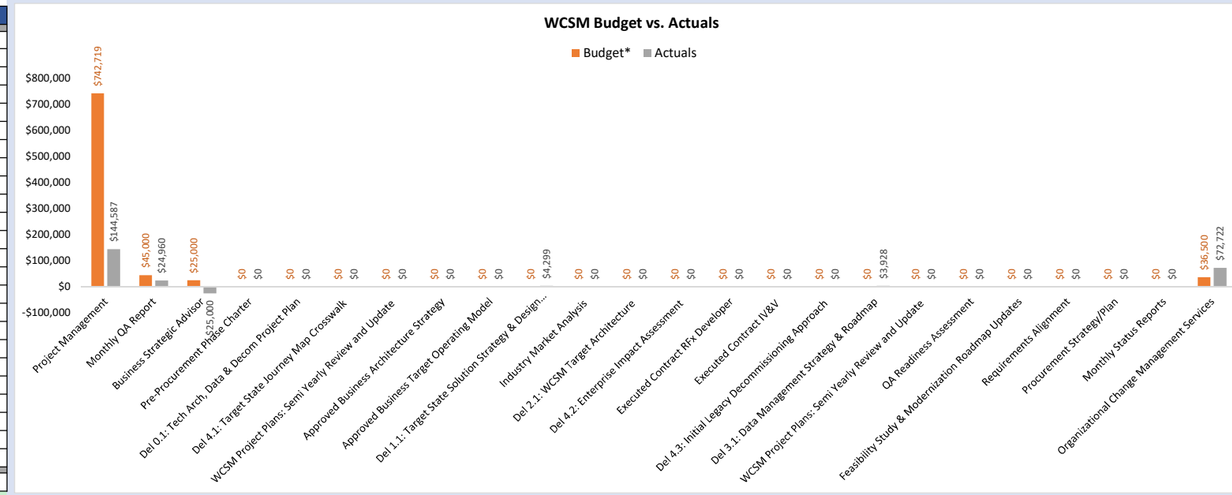
	Budgeted Resources			In-Kind			Total		
	Budget	Actuals	Variance	Budget	Actuals	Variance	Budget	Actuals	Variance
State Employee Staffing Costs	$131,782	$114,318	$17,464	$505,296	$43,475	$461,821	$637,078	$157,793	$479,285
Non-State Employee Staffing Costs	$0	$0	$0	$0	$0	$0	$0	$0	$0
Contracted Professional Services	$222,500	$49,920	$172,580	$0	$42,000	-$42,000	$222,500	$91,920	$130,580
Software Licenses and Subscriptions	$0	$0	$0	$0	$0	$0	$0	$0	$0
Hardware and Equipment	$0	$0	$0	$0	$0	$0	$0	$0	$0
Other	$12,729	$0	$12,729	$0	$0	$0	$12,729	$0	$12,729
Total	**$367,011**	**$164,238**	**$202,773**	**$505,296**	**$85,475**	**$419,821**	**$872,307**	**$249,713**	**$622,594**
State Employee Staffing Costs - FTE	11.75	9.78	1.97	55.30	2.89	52.41	67.05	12.67	54.38
Contracted Prof. Services - FTE	5.04	1.55	3.49	-	-	-	5.04	1.55	3.49
Total	**16.79**	**11.33**	**5.46**	**55.30**	**2.89**	**52.41**	**72.09**	**14.22**	**57.87**

		Tech Budget				Actual Spent				Variance				Projected Spend			
Deliverable	Status	Contractor	FTE	In-kind	Sub Total	Contractor	FTE	In-kind	Sub Total	Contractor	FTE	In-kind	Sub Total	Contractor	FTE	In-kind	Sub Total
Project Management	In Progress/Ongoing	$66,000	$144,511	$505,296	$715,807	$0	$114,318	$77,321	$191,639	$66,000	$30,193	$427,975	$524,168	$66,000	$144,511	$505,296	$715,807
Monthly QA Report	In Progress/Ongoing	$45,000	$0	$0	$45,000	$49,920	$0	$0	$49,920	-$4,920	$0	$0	-$4,920	$45,000	$0	$0	$45,000
Business Strategic Advisor	In Progress	$25,000	$0	$0	$25,000	$0	$0	$0	$0	$25,000	$0	$0	$25,000	$25,000	$0	$0	$25,000
Pre-Procurement Phase Charter	In Progress	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 0.1: Tech Arch, Data & Decom Project Plan	In Progress	$50,000	$0	$0	$50,000	$0	$0	$0	$0	$50,000	$0	$0	$50,000	$50,000	$0	$0	$50,000
Del 4.1: Target State Journey Map Crosswalk	In Progress	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
WCSM Project Plans: Semi Yearly Review and Update	In Progress	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Approved Business Architecture Strategy	SOW in Dev	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Approved Business Target Operating Model	SOW in Dev	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 1.1: Target State Solution Strategy & Design Approach	In Progress	$0	$0	$0	$0	$0	$0	$7,761	$7,761	$0	$0	-$7,761	-$7,761	$0	$0	$0	$0
Industry Market Analysis	SOW in Dev	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 2.1: WCSM Target Architecture	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 4.2: Enterprise Impact Assessment	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Executed Contract RFx Developer	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Executed Contract IV&V	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 4.3: Initial Legacy Decommissioning Approach	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 3.1: Data Management Strategy & Roadmap	In Progress	$0	$0	$0	$0	$0	$0	$393	$393	$0	$0	-$393	-$393	$0	$0	$0	$0
WCSM Project Plans: Semi Yearly Review and Update	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
QA Readiness Assessment	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Feasibility Study & Modernization Roadmap Updates	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Requirements Alignment	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Procurement Strategy/Plan	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Monthly Status Reports	In Progress/Ongoing	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Organizational Change Management Services	In Progress/Ongoing	$36,500	$0	$0	$36,500	$0	$0	$0	$0	$36,500	$0	$0	$36,500	$36,500	$0	$0	$36,500
	Total	**$222,500**	**$144,511**	**$505,296**	**$872,307**	**$49,920**	**$114,318**	**$85,475**	**$249,713**	**$172,580**	**$30,193**	**$419,821**	**$622,594**	**$222,500**	**$144,511**	**$505,296**	**$872,307**
	FTE	5.04	11.75	55.30	**72.09**	1.55	9.78	2.89	**14.22**	3.49	1.97	52.41	**57.87**				
					TRUE				TRUE				TRUE				

December 2023

WCSM, Projected spend vs. actual spent
Last Update: Rachel Reed on 7/24/24

Sub-project	Projected	Budget*	Actuals	Variance (B-A)
Project Management	$742,719	$742,719	$144,587	$598,133
Monthly QA Report	$45,000	$45,000	$24,960	$20,040
Business Strategic Advisor	$25,000	$25,000	-$25,000	$50,000
Pre-Procurement Phase Charter	$0	$0	$0	$0
Del 0.1: Tech Arch, Data & Decom Project Plan	$0	$0	$0	$0
Del 4.1: Target State Journey Map Crosswalk	$0	$0	$0	$0
WCSM Project Plans: Semi Yearly Review and Update	$0	$0	$0	$0
Approved Business Architecture Strategy	$0	$0	$0	$0
Approved Business Target Operating Model	$0	$0	$0	$0
Del 1.1: Target State Solution Strategy & Design Approach	$0	$0	$4,299	-$4,299
Industry Market Analysis	$0	$0	$0	$0
Del 2.1: WCSM Target Architecture	$0	$0	$0	$0
Del 4.2: Enterprise Impact Assessment	$0	$0	$0	$0
Executed Contract RFx Developer	$0	$0	$0	$0
Executed Contract IV&V	$0	$0	$0	$0
Del 4.3: Initial Legacy Decommissioning Approach	$0	$0	$0	$0
Del 3.1: Data Management Strategy & Roadmap	$0	$0	$3,928	-$3,928
WCSM Project Plans: Semi Yearly Review and Update	$0	$0	$0	$0
QA Readiness Assessment	$0	$0	$0	$0
Feasibility Study & Modernization Roadmap Updates	$0	$0	$0	$0
Requirements Alignment	$0	$0	$0	$0
Procurement Strategy/Plan	$0	$0	$0	$0
Monthly Status Reports	$0	$0	$0	$0
Organizational Change Management Services	$36,500	$36,500	$72,722	-$36,222
	$849,219	**$849,219**	**$225,496**	**$623,724**
**Financials are based on the tech budget approved by OCIO on 10/20/23.*	*TRUE*	*TRUE*	*TRUE*	*TRUE*



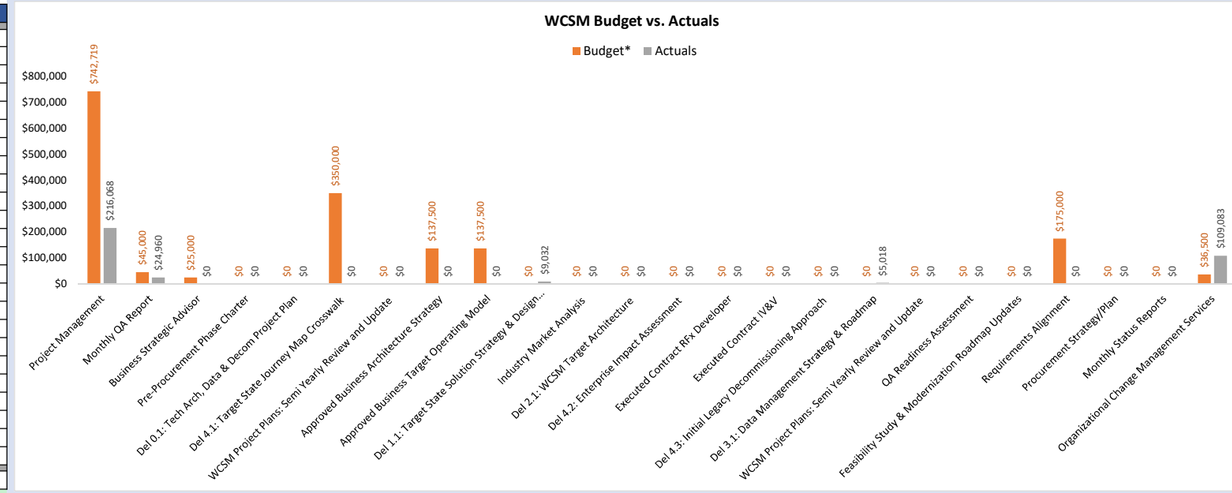
	Budgeted Resources			In-Kind			Total		
	Budget	Actuals	Variance	Budget	Actuals	Variance	Budget	Actuals	Variance
State Employee Staffing Costs	$131,782	$109,892	$21,891	$532,208	$42,922	$489,286	$663,990	$152,814	$511,177
Non-State Employee Staffing Costs	$0	$0	$0	$0	$0	$0	$0	$0	$0
Contracted Professional Services	$172,500	$114,682	$57,818	$0	-$42,000	$42,000	$172,500	$72,682	$99,818
Software Licenses and Subscriptions	$0	$0	$0	$0	$0	$0	$0	$0	$0
Hardware and Equipment	$0	$0	$0	$0	$0	$0	$0	$0	$0
Other	$12,729	$0	$12,729	$0	$0	$0	$12,729	$0	$12,729
Total	**$317,011**	**$224,574**	**$92,438**	**$532,208**	**$922**	**$531,286**	**$849,219**	**$225,496**	**$623,724**
State Employee Staffing Costs - FTE	11.75	9.36	2.39	55.30	2.82	52.48	67.05	12.18	54.87
Contracted Prof. Services - FTE	3.91	2.75	1.16	-	-	-	3.91	2.75	1.16
Total	**15.66**	**12.11**	**3.55**	**55.30**	**2.82**	**52.48**	**70.96**	**14.93**	**56.03**

Deliverable	Status	Tech Budget				Actual Spent				Variance				Projected Spend			
		Contractor	FTE	In-kind	Sub Total	Contractor	FTE	In-kind	Sub Total	Contractor	FTE	In-kind	Sub Total	Contractor	FTE	In-kind	Sub Total
Project Management	In Progress/Ongoing	$66,000	$144,511	$532,208	$742,719	$42,000	$109,892	-$7,305	$144,587	$24,000	$34,620	$539,513	$598,133	$66,000	$144,511	$532,208	$742,719
Monthly QA Report	In Progress/Ongoing	$45,000	$0	$0	$45,000	$24,960	$0	$0	$24,960	$20,040	$0	$0	$20,040	$45,000	$0	$0	$45,000
Business Strategic Advisor	Cancelled	$25,000	$0	$0	$25,000	-$25,000	$0	$0	-$25,000	$50,000	$0	$0	$50,000	$25,000	$0	$0	$25,000
Pre-Procurement Phase Charter	In Progress	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 0.1: Tech Arch, Data & Decom Project Plan	In Progress	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 4.1: Target State Journey Map Crosswalk	In Progress	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
WCSM Project Plans: Semi Yearly Review and Update	In Progress	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Approved Business Architecture Strategy	SOW in Dev	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Approved Business Target Operating Model	SOW in Dev	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 1.1: Target State Solution Strategy & Design Approach	In Progress	$0	$0	$0	$0	$0	$0	$4,299	$4,299	$0	$0	-$4,299	-$4,299	$0	$0	$0	$0
Industry Market Analysis	SOW in Dev	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 2.1: WCSM Target Architecture	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 4.2: Enterprise Impact Assessment	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Executed Contract RFx Developer	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Executed Contract IV&V	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 4.3: Initial Legacy Decommissioning Approach	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 3.1: Data Management Strategy & Roadmap	In Progress	$0	$0	$0	$0	$0	$0	$3,928	$3,928	$0	$0	-$3,928	-$3,928	$0	$0	$0	$0
WCSM Project Plans: Semi Yearly Review and Update	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
QA Readiness Assessment	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Feasibility Study & Modernization Roadmap Updates	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Requirements Alignment	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Procurement Strategy/Plan	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Monthly Status Reports	In Progress/Ongoing	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Organizational Change Management Services	In Progress/Ongoing	$36,500	$0	$0	$36,500	$72,722	$0	$0	$72,722	-$36,222	$0	$0	-$36,222	$36,500	$0	$0	$36,500
	Total	**$172,500**	**$144,511**	**$532,208**	**$849,219**	**$114,682**	**$109,892**	**$922**	**$225,496**	**$57,818**	**$34,620**	**$531,286**	**$623,724**	**$172,500**	**$144,511**	**$532,208**	**$849,219**
	FTE	3.91	11.75	55.30	**70.96**	2.75	9.36	2.82	**14.93**	1.16	2.39	52.48	**56.03**				
					TRUE				TRUE				TRUE				

January 2024

WCSM, Projected spend vs. actual spent
Last Update: Rachel Reed on 7/24/24

Sub-project	Projected	Budget*	Actuals	Variance (B-A)
Project Management	$742,719	$742,719	$216,068	$526,651
Monthly QA Report	$45,000	$45,000	$24,960	$20,040
Business Strategic Advisor	$25,000	$25,000	$0	$25,000
Pre-Procurement Phase Charter	$0	$0	$0	$0
Del 0.1: Tech Arch, Data & Decom Project Plan	$0	$0	$0	$0
Del 4.1: Target State Journey Map Crosswalk	$350,000	$350,000	$0	$350,000
WCSM Project Plans: Semi Yearly Review and Update	$0	$0	$0	$0
Approved Business Architecture Strategy	$137,500	$137,500	$0	$137,500
Approved Business Target Operating Model	$137,500	$137,500	$0	$137,500
Del 1.1: Target State Solution Strategy & Design Approach	$0	$0	$9,032	-$9,032
Industry Market Analysis	$0	$0	$0	$0
Del 2.1: WCSM Target Architecture	$0	$0	$0	$0
Del 4.2: Enterprise Impact Assessment	$0	$0	$0	$0
Executed Contract RFx Developer	$0	$0	$0	$0
Executed Contract IV&V	$0	$0	$0	$0
Del 4.3: Initial Legacy Decommissioning Approach	$0	$0	$0	$0
Del 3.1: Data Management Strategy & Roadmap	$0	$0	$5,018	-$5,018
WCSM Project Plans: Semi Yearly Review and Update	$0	$0	$0	$0
QA Readiness Assessment	$0	$0	$0	$0
Feasibility Study & Modernization Roadmap Updates	$0	$0	$0	$0
Requirements Alignment	$175,000	$175,000	$0	$175,000
Procurement Strategy/Plan	$0	$0	$0	$0
Monthly Status Reports	$0	$0	$0	$0
Organizational Change Management Services	$36,500	$36,500	$109,083	-$72,583
	$1,649,219	**$1,649,219**	**$364,161**	**$1,285,058**
**Financials are based on the tech budget approved by OCIO on 10/20/23.*	*TRUE*	*TRUE*	*TRUE*	*TRUE*



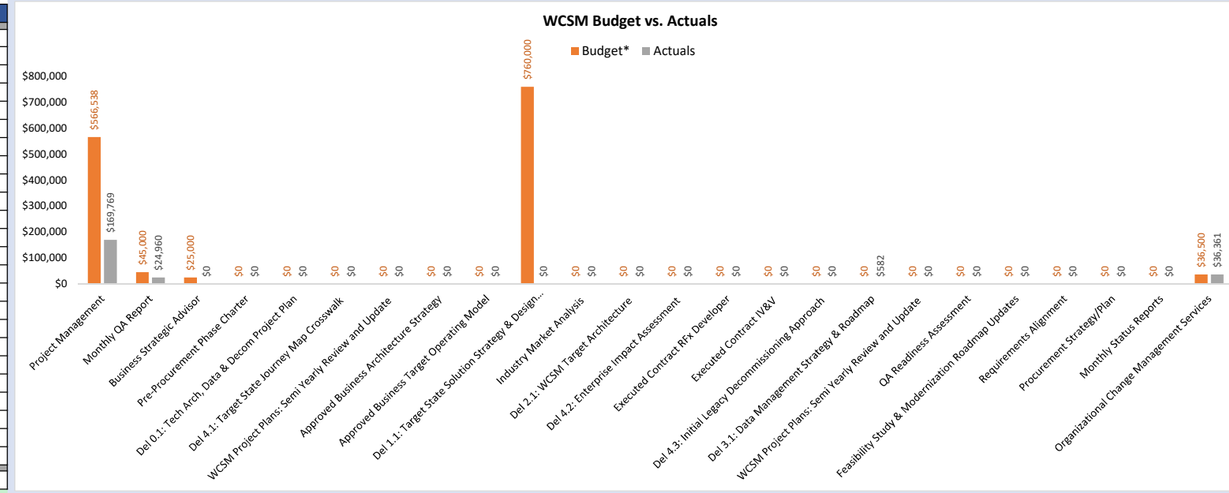
	Budgeted Resources			In-Kind			Total		
	Budget	Actuals	Variance	Budget	Actuals	Variance	Budget	Actuals	Variance
State Employee Staffing Costs	$131,782	$106,421	$25,362	$532,208	$47,231	$484,977	$663,990	$153,651	$510,339
Non-State Employee Staffing Costs	$0	$0	$0	$0	$0	$0	$0	$0	$0
Contracted Professional Services	$972,500	$155,043	$817,457	$0	$0	$0	$972,500	$155,043	$817,457
Software Licenses and Subscriptions	$0	$0	$0	$0	$0	$0	$0	$0	$0
Hardware and Equipment	$0	$0	$0	$0	$0	$0	$0	$0	$0
Other	$12,729	$55,467	-$42,738	$0	$0	$0	$12,729	$55,467	-$42,738
Total	**$1,117,011**	**$316,931**	**$800,081**	**$532,208**	**$47,231**	**$484,977**	**$1,649,219**	**$364,161**	**$1,285,058**
State Employee Staffing Costs - FTE	11.75	8.92	2.83	57.30	3.11	54.19	69.05	12.03	57.02
Contracted Prof. Services - FTE	22.02	4.05	17.97	-	-	-	22.02	4.05	17.97
Total	**33.77**	**12.97**	**20.80**	**57.30**	**3.11**	**54.19**	**91.07**	**16.08**	**74.99**

Deliverable	Status	Tech Budget				Actual Spent				Variance				Projected Spend			
		Contractor	FTE	In-kind	Sub Total	Contractor	FTE	In-kind	Sub Total	Contractor	FTE	In-kind	Sub Total	Contractor	FTE	In-kind	Sub Total
Project Management	In Progress/Ongoing	$66,000	$144,511	$532,208	$742,719	$21,000	$161,888	$33,180	$216,068	$45,000	-$17,376	$499,028	$526,651	$66,000	$144,511	$532,208	$742,719
Monthly QA Report	In Progress/Ongoing	$45,000	$0	$0	$45,000	$24,960	$0	$0	$24,960	$20,040	$0	$0	$20,040	$45,000	$0	$0	$45,000
Business Strategic Advisor	Cancelled	$25,000	$0	$0	$25,000	$0	$0	$0	$0	$25,000	$0	$0	$25,000	$25,000	$0	$0	$25,000
Pre-Procurement Phase Charter	Stalled	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 0.1: Tech Arch, Data & Decom Project Plan	Complete	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 4.1: Target State Journey Map Crosswalk	In Progress	$350,000	$0	$0	$350,000	$0	$0	$0	$0	$350,000	$0	$0	$350,000	$350,000	$0	$0	$350,000
WCSM Project Plans: Semi Yearly Review and Update	In Progress	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Approved Business Architecture Strategy	Stalled	$137,500	$0	$0	$137,500	$0	$0	$0	$0	$137,500	$0	$0	$137,500	$137,500	$0	$0	$137,500
Approved Business Target Operating Model	Stalled	$137,500	$0	$0	$137,500	$0	$0	$0	$0	$137,500	$0	$0	$137,500	$137,500	$0	$0	$137,500
Del 1.1: Target State Solution Strategy & Design Approach	In Progress	$0	$0	$0	$0	$0	$0	$9,032	$9,032	$0	$0	-$9,032	-$9,032	$0	$0	$0	$0
Industry Market Analysis	Stalled	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 2.1: WCSM Target Architecture	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 4.2: Enterprise Impact Assessment	In progress	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Executed Contract RFx Developer	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Executed Contract IV&V	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 4.3: Initial Legacy Decommissioning Approach	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 3.1: Data Management Strategy & Roadmap	In Progress	$0	$0	$0	$0	$0	$0	$5,018	$5,018	$0	$0	-$5,018	-$5,018	$0	$0	$0	$0
WCSM Project Plans: Semi Yearly Review and Update	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
QA Readiness Assessment	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Feasibility Study & Modernization Roadmap Updates	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Requirements Alignment	Not Started	$175,000	$0	$0	$175,000	$0	$0	$0	$0	$175,000	$0	$0	$175,000	$175,000	$0	$0	$175,000
Procurement Strategy/Plan	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Monthly Status Reports	In Progress/Ongoing	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Organizational Change Management Services	In Progress/Ongoing	$36,500	$0	$0	$36,500	$109,083	$0	$0	$109,083	-$72,583	$0	$0	-$72,583	$36,500	$0	$0	$36,500
	Total	**$972,500**	**$144,511**	**$532,208**	**$1,649,219**	**$155,043**	**$161,888**	**$47,231**	**$364,161**	**$817,457**	**-$17,376**	**$484,977**	**$1,285,058**	**$972,500**	**$144,511**	**$532,208**	**$1,649,219**
	FTE	22.02	11.75	57.30	**91.07**	4.05	8.92	3.11	**16.08**	17.97	2.83	54.19	**74.99**				
					TRUE				TRUE				TRUE				

February 2024

WCSM, Projected spend vs. actual spent
Last Update: Rachel Reed on 7/24/24

Sub-project	Projected	Budget*	Actuals	Variance (B-A)
Project Management	$566,538	$566,538	$169,769	$396,769
Monthly QA Report	$45,000	$45,000	$24,960	$20,040
Business Strategic Advisor	$25,000	$25,000	$0	$25,000
Pre-Procurement Phase Charter	$0	$0	$0	$0
Del 0.1: Tech Arch, Data & Decom Project Plan	$0	$0	$0	$0
Del 4.1: Target State Journey Map Crosswalk	$0	$0	$0	$0
WCSM Project Plans: Semi Yearly Review and Update	$0	$0	$0	$0
Approved Business Architecture Strategy	$0	$0	$0	$0
Approved Business Target Operating Model	$0	$0	$0	$0
Del 1.1: Target State Solution Strategy & Design Approach	$760,000	$760,000	$0	$760,000
Industry Market Analysis	$0	$0	$0	$0
Del 2.1: WCSM Target Architecture	$0	$0	$0	$0
Del 4.2: Enterprise Impact Assessment	$0	$0	$0	$0
Executed Contract RFx Developer	$0	$0	$0	$0
Executed Contract IV&V	$0	$0	$0	$0
Del 4.3: Initial Legacy Decommissioning Approach	$0	$0	$0	$0
Del 3.1: Data Management Strategy & Roadmap	$0	$0	$582	-$582
WCSM Project Plans: Semi Yearly Review and Update	$0	$0	$0	$0
QA Readiness Assessment	$0	$0	$0	$0
Feasibility Study & Modernization Roadmap Updates	$0	$0	$0	$0
Requirements Alignment	$0	$0	$0	$0
Procurement Strategy/Plan	$0	$0	$0	$0
Monthly Status Reports	$0	$0	$0	$0
Organizational Change Management Services	$36,500	$36,500	$36,361	$139
	$1,433,038	**$1,433,038**	**$231,673**	**$1,201,366**
**Financials are based on the tech budget approved by OCIO on 10/20/23.*	*TRUE*	*TRUE*	*TRUE*	*TRUE*



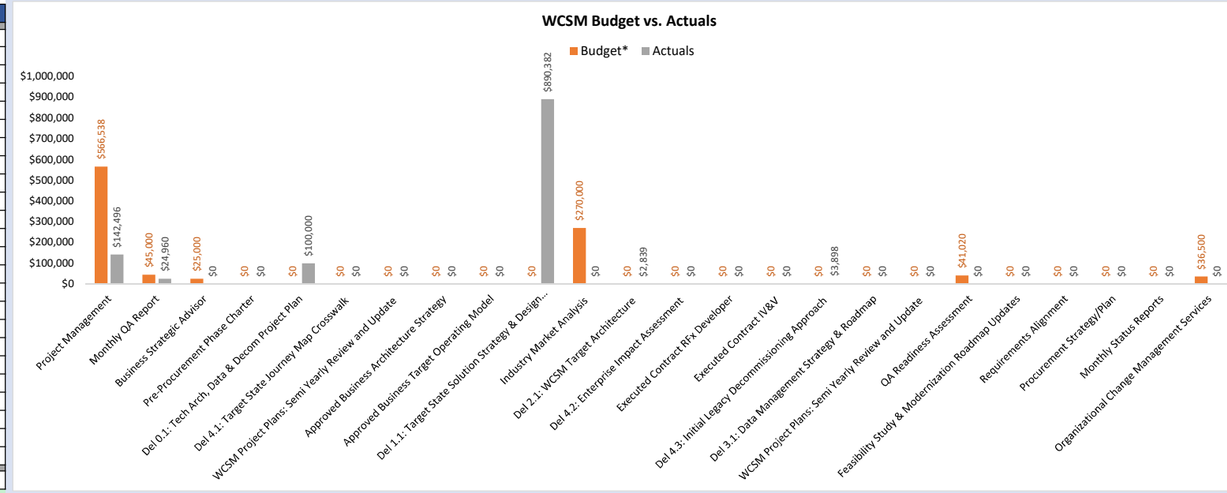
	Budgeted Resources			In-Kind			Total		
	Budget	Actuals	Variance	Budget	Actuals	Variance	Budget	Actuals	Variance
State Employee Staffing Costs	$131,782	$95,145	$36,638	$356,027	$33,207	$322,820	$487,809	$128,352	$359,458
Non-State Employee Staffing Costs	$0	$0	$0	$0	$0	$0	$0	$0	$0
Contracted Professional Services	$932,500	$103,321	$829,179	$0	$0	$0	$932,500	$103,321	$829,179
Software Licenses and Subscriptions	$0	$0	$0	$0	$0	$0	$0	$0	$0
Hardware and Equipment	$0	$0	$0	$0	$0	$0	$0	$0	$0
Other	$12,729	$0	$12,729	$0	$0	$0	$12,729	$0	$12,729
Total	**$1,077,011**	**$198,466**	**$878,546**	**$356,027**	**$33,207**	**$322,820**	**$1,433,038**	**$231,673**	**$1,201,366**
State Employee Staffing Costs - FTE	11.75	8.36	3.39	37.30	2.14	35.16	49.05	10.50	38.55
Contracted Prof. Services - FTE	21.11	2.35	18.76	-	-	-	21.11	2.35	18.76
Total	**32.86**	**10.71**	**22.15**	**37.30**	**2.14**	**35.16**	**70.16**	**12.86**	**57.31**

Deliverable	Status	Tech Budget				Actual Spent				Variance				Projected Spend			
		Contractor	FTE	In-kind	Sub Total	Contractor	FTE	In-kind	Sub Total	Contractor	FTE	In-kind	Sub Total	Contractor	FTE	In-kind	Sub Total
Project Management	In Progress/Ongoing	$66,000	$144,511	$356,027	$566,538	$42,000	$95,145	$32,625	$169,769	$24,000	$49,367	$323,402	$396,769	$66,000	$144,511	$356,027	$566,538
Monthly QA Report	In Progress/Ongoing	$45,000	$0	$0	$45,000	$24,960	$0	$0	$24,960	$20,040	$0	$0	$20,040	$45,000	$0	$0	$45,000
Business Strategic Advisor	Cancelled	$25,000	$0	$0	$25,000	$0	$0	$0	$0	$25,000	$0	$0	$25,000	$25,000	$0	$0	$25,000
Pre-Procurement Phase Charter	Stalled	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 0.1: Tech Arch, Data & Decom Project Plan	Complete	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 4.1: Target State Journey Map Crosswalk	In Progress	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
WCSM Project Plans: Semi Yearly Review and Update	In Progress	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Approved Business Architecture Strategy	Stalled	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Approved Business Target Operating Model	Stalled	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 1.1: Target State Solution Strategy & Design Approach	In Progress	$760,000	$0	$0	$760,000	$0	$0	$0	$0	$760,000	$0	$0	$760,000	$760,000	$0	$0	$760,000
Industry Market Analysis	Stalled	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 2.1: WCSM Target Architecture	In Progress	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 4.2: Enterprise Impact Assessment	In Progress	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Executed Contract RFx Developer	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Executed Contract IV&V	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 4.3: Initial Legacy Decommissioning Approach	In Progress	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 3.1: Data Management Strategy & Roadmap	In Progress	$0	$0	$0	$0	$0	$0	$582	$582	$0	$0	-$582	-$582	$0	$0	$0	$0
WCSM Project Plans: Semi Yearly Review and Update	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
QA Readiness Assessment	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Feasibility Study & Modernization Roadmap Updates	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Requirements Alignment	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Procurement Strategy/Plan	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Monthly Status Reports	In Progress/Ongoing	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Organizational Change Management Services	In Progress/Ongoing	$36,500	$0	$0	$36,500	$36,361	$0	$0	$36,361	$139	$0	$0	$139	$36,500	$0	$0	$36,500
	Total	**$932,500**	**$144,511**	**$356,027**	**$1,433,038**	**$103,321**	**$95,145**	**$33,207**	**$231,673**	**$829,179**	**$49,367**	**$322,820**	**$1,201,366**	**$932,500**	**$144,511**	**$356,027**	**$1,433,038**
	FTE	21.11	11.75	37.30	**70.16**	2.35	8.36	2.14	**12.86**	18.76	3.39	35.16	**57.31**				
					TRUE				TRUE				TRUE				

March 2024

WCSM, Projected spend vs. actual spent
Last Update: Rachel Reed on 7/24/24

Sub-project	Projected	Budget*	Actuals	Variance (B-A)
Project Management	$566,538	$566,538	$142,496	$424,042
Monthly QA Report	$45,000	$45,000	$24,960	$20,040
Business Strategic Advisor	$25,000	$25,000	$0	$25,000
Pre-Procurement Phase Charter	$0	$0	$0	$0
Del 0.1: Tech Arch, Data & Decom Project Plan	$0	$0	$100,000	-$100,000
Del 4.1: Target State Journey Map Crosswalk	$0	$0	$0	$0
WCSM Project Plans: Semi Yearly Review and Update	$0	$0	$0	$0
Approved Business Architecture Strategy	$0	$0	$0	$0
Approved Business Target Operating Model	$0	$0	$0	$0
Del 1.1: Target State Solution Strategy & Design Approach	$0	$0	$890,382	-$890,382
Industry Market Analysis	$270,000	$270,000	$0	$270,000
Del 2.1: WCSM Target Architecture	$0	$0	$2,839	-$2,839
Del 4.2: Enterprise Impact Assessment	$0	$0	$0	$0
Executed Contract RFx Developer	$0	$0	$0	$0
Executed Contract IV&V	$0	$0	$0	$0
Del 4.3: Initial Legacy Decommissioning Approach	$0	$0	$3,898	-$3,898
Del 3.1: Data Management Strategy & Roadmap	$0	$0	$0	$0
WCSM Project Plans: Semi Yearly Review and Update	$0	$0	$0	$0
QA Readiness Assessment	$41,020	$41,020	$0	$41,020
Feasibility Study & Modernization Roadmap Updates	$0	$0	$0	$0
Requirements Alignment	$0	$0	$0	$0
Procurement Strategy/Plan	$0	$0	$0	$0
Monthly Status Reports	$0	$0	$0	$0
Organizational Change Management Services	$36,500	$36,500	$0	$36,500
	$984,058	**$984,058**	**$1,164,574**	**-$180,516**
**Financials are based on the tech budget approved by OCIO on 10/20/23.*	*TRUE*	*TRUE*	*TRUE*	*TRUE*



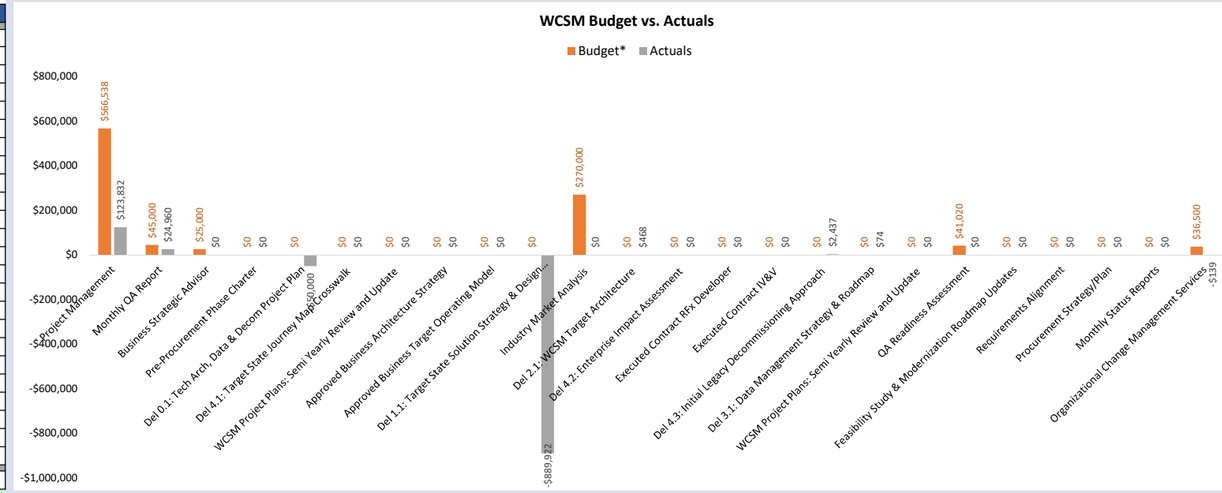
	Budgeted Resources			In-Kind			Total		
	Budget	Actuals	Variance	Budget	Actuals	Variance	Budget	Actuals	Variance
State Employee Staffing Costs	$131,782	$88,228	$43,555	$356,027	$40,387	$315,640	$487,809	$128,614	$359,195
Non-State Employee Staffing Costs	$0	$0	$0	$0	$0	$0	$0	$0	$0
Contracted Professional Services	$213,520	$1,035,960	-$822,440	$270,000	$0	$270,000	$483,520	$1,035,960	-$552,440
Software Licenses and Subscriptions	$0	$0	$0	$0	$0	$0	$0	$0	$0
Hardware and Equipment	$0	$0	$0	$0	$0	$0	$0	$0	$0
Other	$12,729	$0	$12,729	$0	$0	$0	$12,729	$0	$12,729
Total	**$358,031**	**$1,124,188**	**-$766,156**	**$626,027**	**$40,387**	**$585,640**	**$984,058**	**$1,164,574**	**-$180,516**
State Employee Staffing Costs - FTE	11.75	7.88	3.87	37.30	2.69	34.61	49.05	10.57	38.48
Contracted Prof. Services - FTE	4.83	31.49	(26.66)	6.47	-	6.47	11.30	31.49	(20.19)
Total	**16.58**	**39.37**	**(22.79)**	**43.77**	**2.69**	**41.08**	**60.35**	**42.06**	**18.29**

Deliverable	Status	Tech Budget				Actual Spent				Variance				Projected Spend			
		Contractor	FTE	In-kind	Sub Total	Contractor	FTE	In-kind	Sub Total	Contractor	FTE	In-kind	Sub Total	Contractor	FTE	In-kind	Sub Total
Project Management	In Progress/Ongoing	$66,000	$144,511	$356,027	$566,538	$21,000	$88,228	$33,268	$142,496	$45,000	$56,284	$322,759	$424,042	$66,000	$144,511	$356,027	$566,538
Monthly QA Report	In Progress/Ongoing	$45,000	$0	$0	$45,000	$24,960	$0	$0	$24,960	$20,040	$0	$0	$20,040	$45,000	$0	$0	$45,000
Business Strategic Advisor	Cancelled	$25,000	$0	$0	$25,000	$0	$0	$0	$0	$25,000	$0	$0	$25,000	$25,000	$0	$0	$25,000
Pre-Procurement Phase Charter	Stalled	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 0.1: Tech Arch, Data & Decom Project Plan	Complete	$0	$0	$0	$0	$100,000	$0	$0	$100,000	-$100,000	$0	$0	-$100,000	$0	$0	$0	$0
Del 4.1: Target State Journey Map Crosswalk	In Progress	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
WCSM Project Plans: Semi Yearly Review and Update	In Progress	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Approved Business Architecture Strategy	Stalled	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Approved Business Target Operating Model	Stalled	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 1.1: Target State Solution Strategy & Design Approach	In Progress	$0	$0	$0	$0	$890,000	$0	$382	$890,382	-$890,000	$0	-$382	-$890,382	$0	$0	$0	$0
Industry Market Analysis	Stalled	$0	$0	$270,000	$270,000	$0	$0	$0	$0	$0	$0	$270,000	$270,000	$0	$0	$270,000	$270,000
Del 2.1: WCSM Target Architecture	In Progress	$0	$0	$0	$0	$0	$0	$2,839	$2,839	$0	$0	-$2,839	-$2,839	$0	$0	$0	$0
Del 4.2: Enterprise Impact Assessment	In Progress	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Executed Contract RFx Developer	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Executed Contract IV&V	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 4.3: Initial Legacy Decommissioning Approach	In Progress	$0	$0	$0	$0	$0	$0	$3,898	$3,898	$0	$0	-$3,898	-$3,898	$0	$0	$0	$0
Del 3.1: Data Management Strategy & Roadmap	In Progress	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
WCSM Project Plans: Semi Yearly Review and Update	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
QA Readiness Assessment	Not Started	$41,020	$0	$0	$41,020	$0	$0	$0	$0	$41,020	$0	$0	$41,020	$41,020	$0	$0	$41,020
Feasibility Study & Modernization Roadmap Updates	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Requirements Alignment	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Procurement Strategy/Plan	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Monthly Status Reports	In Progress/Ongoing	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Organizational Change Management Services	In Progress/Ongoing	$36,500	$0	$0	$36,500	$0	$0	$0	$0	$36,500	$0	$0	$36,500	$36,500	$0	$0	$36,500
	Total	$213,520	$144,511	$626,027	$984,058	**$1,035,960**	**$88,228**	**$40,387**	**$1,164,574**	**-$822,440**	**$56,284**	**$585,640**	**-$180,516**	**$213,520**	**$144,511**	**$626,027**	**$984,058**
	FTE	4.83	11.75	43.77	**60.35**	31.49	7.88	2.69	**42.06**	(26.66)	3.87	41.08	**18.29**				
					TRUE				TRUE				TRUE				

April 2024

WCSM, Projected spend vs. actual spent
Last Update: Rachel Reed on 7/24/24

Sub-project	Projected	Budget*	Actuals	Variance (B-A)
Project Management	$566,538	$566,538	$123,832	$442,706
Monthly QA Report	$45,000	$45,000	$24,960	$20,040
Business Strategic Advisor	$25,000	$25,000	$0	$25,000
Pre-Procurement Phase Charter	$0	$0	$0	$0
Del 0.1: Tech Arch, Data & Decom Project Plan	$0	$0	-$50,000	$50,000
Del 4.1: Target State Journey Map Crosswalk	$0	$0	$0	$0
WCSM Project Plans: Semi Yearly Review and Update	$0	$0	$0	$0
Approved Business Architecture Strategy	$0	$0	$0	$0
Approved Business Target Operating Model	$0	$0	$0	$0
Del 1.1: Target State Solution Strategy & Design Approach	$0	$0	-$889,922	$889,922
Industry Market Analysis	$0	$0	$0	$0
Del 2.1: WCSM Target Architecture	$0	$0	$468	-$468
Del 4.2: Enterprise Impact Assessment	$0	$0	$0	$0
Executed Contract RFx Developer	$0	$0	$0	$0
Executed Contract IV&V	$0	$0	$0	$0
Del 4.3: Initial Legacy Decommissioning Approach	$0	$0	$2,437	-$2,437
Del 3.1: Data Management Strategy & Roadmap	$0	$0	$74	-$74
WCSM Project Plans: Semi Yearly Review and Update	$0	$0	$0	$0
QA Readiness Assessment	$0	$0	$0	$0
Feasibility Study & Modernization Roadmap Updates	$0	$0	$0	$0
Requirements Alignment	$0	$0	$0	$0
Procurement Strategy/Plan	$0	$0	$0	$0
Monthly Status Reports	$0	$0	$0	$0
Organizational Change Management Services	$36,500	$36,500	-$139	$36,639
	$673,038	**$673,038**	**-$788,290**	**$1,461,328**
**Financials are based on the tech budget approved by OCIO on 10/20/23.*	*TRUE*	*TRUE*	*TRUE*	*TRUE*



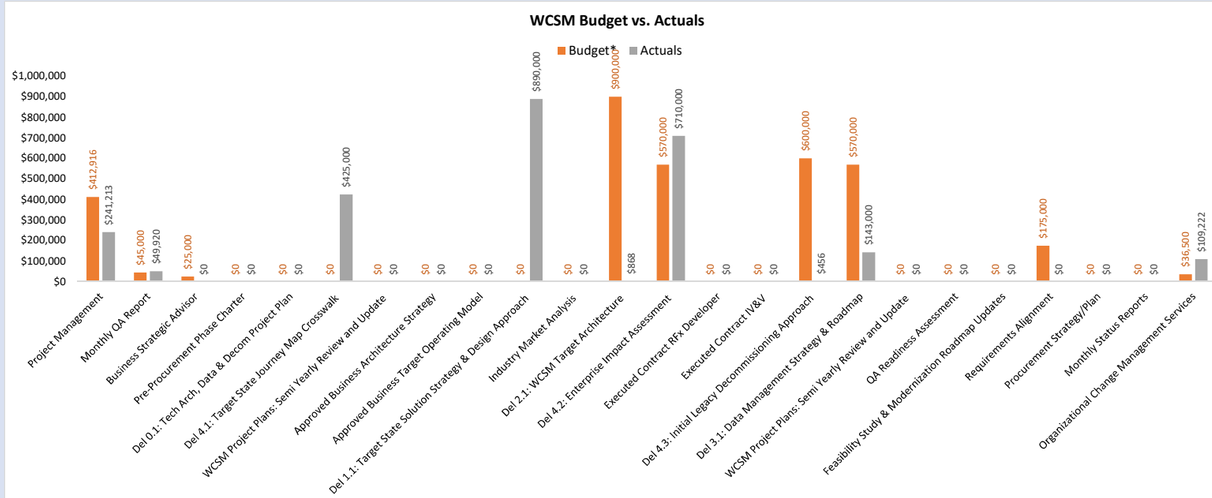
	Budgeted Resources			In-Kind			Total		
	Budget	Actuals	Variance	Budget	Actuals	Variance	Budget	Actuals	Variance
State Employee Staffing Costs	$131,782	$86,332	$45,450	$356,027	$40,557	$315,470	$487,809	$126,889	$360,920
Non-State Employee Staffing Costs	$0	$0	$0	$0	$0	$0	$0	$0	$0
Contracted Professional Services	$172,500	-$915,179	$1,087,679	$0	$0	$0	$172,500	-$915,179	$1,087,679
Software Licenses and Subscriptions	$0	$0	$0	$0	$0	$0	$0	$0	$0
Hardware and Equipment	$0	$0	$0	$0	$0	$0	$0	$0	$0
Other	$12,729	$0	$12,729	$0	$0	$0	$12,729	$0	$12,729
Total	**$317,011**	**-$828,847**	**$1,145,858**	**$356,027**	**$40,557**	**$315,470**	**$673,038**	**-$788,290**	**$1,461,328**
State Employee Staffing Costs - FTE	11.75	7.80	3.95	37.30	2.58	34.72	49.05	10.38	38.67
Contracted Prof. Services - FTE	3.91	(28.12)	32.02	-	-	-	3.91	(28.12)	32.02
Total	**15.66**	**(20.32)**	**35.97**	**37.30**	**2.58**	**34.72**	**52.96**	**(17.74)**	**70.69**

		Tech Budget				Actual Spent				Variance				Projected Spend			
Deliverable	Status	Contractor	FTE	In-kind	Sub Total	Contractor	FTE	In-kind	Sub Total	Contractor	FTE	In-kind	Sub Total	Contractor	FTE	In-kind	Sub Total
Project Management	In Progress/Ongoing	$66,000	$144,511	$356,027	$566,538	$0	$86,332	$37,500	$123,832	$66,000	$58,179	$318,527	$442,706	$66,000	$144,511	$356,027	$566,538
Monthly QA Report	In Progress/Ongoing	$45,000	$0	$0	$45,000	$24,960	$0	$0	$24,960	$20,040	$0	$0	$20,040	$45,000	$0	$0	$45,000
Business Strategic Advisor	Cancelled	$25,000	$0	$0	$25,000	$0	$0	$0	$0	$25,000	$0	$0	$25,000	$25,000	$0	$0	$25,000
Pre-Procurement Phase Charter	In Progress	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 0.1: Tech Arch, Data & Decom Project Plan	Complete	$0	$0	$0	$0	-$50,000	$0	$0	-$50,000	$50,000	$0	$0	$50,000	$0	$0	$0	$0
Del 4.1: Target State Journey Map Crosswalk	Complete	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
WCSM Project Plans: Semi Yearly Review and Update	In Progress	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Approved Business Architecture Strategy	Cancelled	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Approved Business Target Operating Model	Cancelled	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 1.1: Target State Solution Strategy & Design Approach	Complete	$0	$0	$0	$0	-$890,000	$0	$78	-$889,922	$890,000	$0	-$78	$889,922	$0	$0	$0	$0
Industry Market Analysis	Cancelled	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 2.1: WCSM Target Architecture	In Progress	$0	$0	$0	$0	$0	$0	$468	$468	$0	$0	-$468	-$468	$0	$0	$0	$0
Del 4.2: Enterprise Impact Assessment	In Progress	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Executed Contract RFx Developer	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Executed Contract IV&V	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 4.3: Initial Legacy Decommissioning Approach	In Progress	$0	$0	$0	$0	$0	$0	$2,437	$2,437	$0	$0	-$2,437	-$2,437	$0	$0	$0	$0
Del 3.1: Data Management Strategy & Roadmap	Complete	$0	$0	$0	$0	$0	$0	$74	$74	$0	$0	-$74	-$74	$0	$0	$0	$0
WCSM Project Plans: Semi Yearly Review and Update	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
QA Readiness Assessment	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Feasibility Study & Modernization Roadmap Updates	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Requirements Alignment	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Procurement Strategy/Plan	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Monthly Status Reports	In Progress/Ongoing	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Organizational Change Management Services	In Progress/Ongoing	$36,500	$0	$0	$36,500	-$139	$0	$0	-$139	$36,639	$0	$0	$36,639	$36,500	$0	$0	$36,500
	Total	$172,500	$144,511	$356,027	$673,038	**-$915,179**	**$86,332**	**$40,557**	**-$788,290**	**$1,087,679**	**$58,179**	**$315,470**	**$1,461,328**	**$172,500**	**$144,511**	**$356,027**	**$673,038**
	FTE	3.91	11.75	37.30	**52.96**	(28.12)	7.80	2.58	**(17.74)**	32.02	3.95	34.72	**70.69**				
					TRUE				TRUE				TRUE				

May 2024

WCSM, Projected spend vs. actual spent
Last Update: Rachel Reed on 7/24/24

Sub-project	Projected	Budget*	Actuals	Variance (B-A)
Project Management	$412,916	$412,916	$241,213	$171,703
Monthly QA Report	$45,000	$45,000	$49,920	-$4,920
Business Strategic Advisor	$25,000	$25,000	$0	$25,000
Pre-Procurement Phase Charter	$0	$0	$0	$0
Del 0.1: Tech Arch, Data & Decom Project Plan	$0	$0	$0	$0
Del 4.1: Target State Journey Map Crosswalk	$0	$0	$425,000	-$425,000
WCSM Project Plans: Semi Yearly Review and Update	$0	$0	$0	$0
Approved Business Architecture Strategy	$0	$0	$0	$0
Approved Business Target Operating Model	$0	$0	$0	$0
Del 1.1: Target State Solution Strategy & Design Approach	$0	$0	$890,000	-$890,000
Industry Market Analysis	$0	$0	$0	$0
Del 2.1: WCSM Target Architecture	$900,000	$900,000	$868	$899,132
Del 4.2: Enterprise Impact Assessment	$570,000	$570,000	$710,000	-$140,000
Executed Contract RFx Developer	$0	$0	$0	$0
Executed Contract IV&V	$0	$0	$0	$0
Del 4.3: Initial Legacy Decommissioning Approach	$600,000	$600,000	$456	$599,544
Del 3.1: Data Management Strategy & Roadmap	$570,000	$570,000	$143,000	$427,000
WCSM Project Plans: Semi Yearly Review and Update	$0	$0	$0	$0
QA Readiness Assessment	$0	$0	$0	$0
Feasibility Study & Modernization Roadmap Updates	$0	$0	$0	$0
Requirements Alignment	$175,000	$175,000	$0	$175,000
Procurement Strategy/Plan	$0	$0	$0	$0
Monthly Status Reports	$0	$0	$0	$0
Organizational Change Management Services	$36,500	$36,500	$109,222	-$72,722
	$3,334,416	**$3,334,416**	**$2,569,679**	**$764,737**
**Financials are based on the tech budget approved by OCIO on 10/20/23.*	*TRUE*	*TRUE*	*TRUE*	*TRUE*



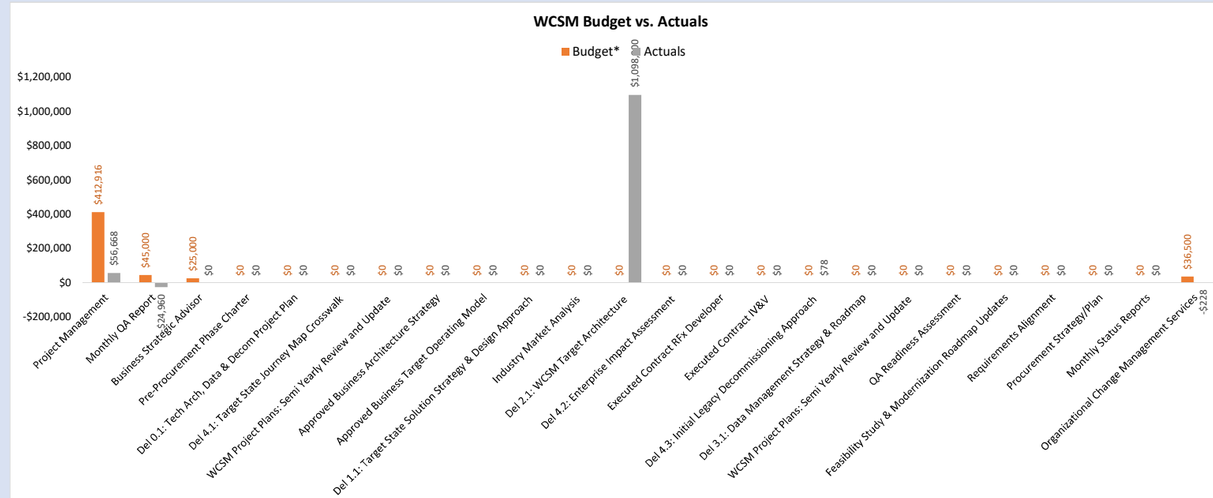
	Budgeted Resources			In-Kind			Total		
	Budget	Actuals	Variance	Budget	Actuals	Variance	Budget	Actuals	Variance
State Employee Staffing Costs	$131,782	$89,233	$42,550	$223,405	$32,323	$191,082	$355,187	$121,556	$233,631
Non-State Employee Staffing Costs	$0	$0	$0	$0	$0	$0	$0	$0	$0
Contracted Professional Services	$1,621,500	$2,403,462	-$781,962	$1,345,000	$157	$1,344,843	$2,966,500	$2,403,619	$562,881
Software Licenses and Subscriptions	$0	$0	$0	$0	$0	$0	$0	$0	$0
Hardware and Equipment	$0	$0	$0	$0	$0	$0	$0	$0	$0
Other	$12,729	$44,504	-$31,775	$0	$0	$0	$12,729	$44,504	-$31,775
Total	**$1,766,011**	**$2,537,199**	**-$771,187**	**$1,568,405**	**$32,480**	**$1,535,925**	**$3,334,416**	**$2,569,679**	**$764,737**
State Employee Staffing Costs - FTE	11.75	8.12	3.63	23.30	2.07	21.23	35.05	10.19	24.86
Contracted Prof. Services - FTE	36.71	72.23	(35.51)	35.96	0.004	35.95	72.67	72.23	0.44
Total	**48.46**	**80.35**	**(31.88)**	**59.26**	**2.08**	**57.18**	**107.72**	**82.42**	**25.30**

Deliverable	Status	Tech Budget				Actual Spent				Variance				Projected Spend			
		Contractor	FTE	In-kind	Sub Total	Contractor	FTE	In-kind	Sub Total	Contractor	FTE	In-kind	Sub Total	Contractor	FTE	In-kind	Sub Total
Project Management	In Progress/Ongoing	$45,000	$144,511	$223,405	$412,916	$76,320	$133,737	$31,156	$241,213	-$31,320	$10,775	$192,249	$171,703	$45,000	$144,511	$223,405	$412,916
Monthly QA Report	In Progress/Ongoing	$45,000	$0	$0	$45,000	$49,920	$0	$0	$49,920	-$4,920	$0	$0	-$4,920	$45,000	$0	$0	$45,000
Business Strategic Advisor	Cancelled	$25,000	$0	$0	$25,000	$0	$0	$0	$0	$25,000	$0	$0	$25,000	$25,000	$0	$0	$25,000
Pre-Procurement Phase Charter	Complete	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 0.1: Tech Arch, Data & Decom Project Plan	Complete	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 4.1: Target State Journey Map Crosswalk	Complete	$0	$0	$0	$0	$425,000	$0	$0	$425,000	-$425,000	$0	$0	-$425,000	$0	$0	$0	$0
WCSM Project Plans: Semi Yearly Review and Update	Complete	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Approved Business Architecture Strategy	Cancelled	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Approved Business Target Operating Model	Cancelled	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 1.1: Target State Solution Strategy & Design Approach	Complete	$0	$0	$0	$0	$890,000	$0	$0	$890,000	-$890,000	$0	$0	-$890,000	$0	$0	$0	$0
Industry Market Analysis	Cancelled	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 2.1: WCSM Target Architecture	In Progress	$900,000	$0	$0	$900,000	$0	$0	$868	$868	$900,000	$0	-$868	$899,132	$900,000	$0	$0	$900,000
Del 4.2: Enterprise Impact Assessment	Complete	$0	$0	$570,000	$570,000	$710,000	$0	$0	$710,000	-$710,000	$0	$570,000	-$140,000	$0	$0	$570,000	$570,000
Executed Contract RFx Developer	In Progress	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Executed Contract IV&V	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 4.3: Initial Legacy Decommissioning Approach	In Progress	$0	$0	$600,000	$600,000	$0	$0	$456	$456	$0	$0	$599,544	$599,544	$0	$0	$600,000	$600,000
Del 3.1: Data Management Strategy & Roadmap	Complete	$570,000	$0	$0	$570,000	$143,000	$0	$0	$143,000	$427,000	$0	$0	$427,000	$570,000	$0	$0	$570,000
WCSM Project Plans: Semi Yearly Review and Update	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
QA Readiness Assessment	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Feasibility Study & Modernization Roadmap Updates	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Requirements Alignment	Cancelled	$0	$0	$175,000	$175,000	$0	$0	$0	$0	$0	$0	$175,000	$175,000	$0	$0	$175,000	$175,000
Procurement Strategy/Plan	In Progress	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Monthly Status Reports	In Progress/Ongoing	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Organizational Change Management Services	In Progress/Ongoing	$36,500	$0	$0	$36,500	$109,222	$0	$0	$109,222	-$72,722	$0	$0	-$72,722	$36,500	$0	$0	$36,500
	Total	$1,621,500	$144,511	$1,568,405	$3,334,416	**$2,403,462**	**$133,737**	**$32,480**	**$2,569,679**	**-$781,962**	**$10,775**	**$1,535,925**	**$764,737**	**$1,621,500**	**$144,511**	**$1,568,405**	**$3,334,416**
	FTE	36.71	11.75	59.26	**107.72**	72.23	8.12	2.08	**82.42**	(35.51)	3.63	57.18	**25.30**				
					TRUE				TRUE				FALSE				

June 2024

WCSM, Projected spend vs. actual spent
Last Update: Rachel Reed on 7/24/24

Sub-project	Projected	Budget*	Actuals	Variance (B-A)
Project Management	$412,916	$412,916	$56,668	$356,248
Monthly QA Report	$45,000	$45,000	-$24,960	$69,960
Business Strategic Advisor	$25,000	$25,000	$0	$25,000
Pre-Procurement Phase Charter	$0	$0	$0	$0
Del 0.1: Tech Arch, Data & Decom Project Plan	$0	$0	$0	$0
Del 4.1: Target State Journey Map Crosswalk	$0	$0	$0	$0
WCSM Project Plans: Semi Yearly Review and Update	$0	$0	$0	$0
Approved Business Architecture Strategy	$0	$0	$0	$0
Approved Business Target Operating Model	$0	$0	$0	$0
Del 1.1: Target State Solution Strategy & Design Approach	$0	$0	$0	$0
Industry Market Analysis	$0	$0	$0	$0
Del 2.1: WCSM Target Architecture	$0	$0	$1,098,000	-$1,098,000
Del 4.2: Enterprise Impact Assessment	$0	$0	$0	$0
Executed Contract RFx Developer	$0	$0	$0	$0
Executed Contract IV&V	$0	$0	$0	$0
Del 4.3: Initial Legacy Decommissioning Approach	$0	$0	$78	-$78
Del 3.1: Data Management Strategy & Roadmap	$0	$0	$0	$0
WCSM Project Plans: Semi Yearly Review and Update	$0	$0	$0	$0
QA Readiness Assessment	$0	$0	$0	$0
Feasibility Study & Modernization Roadmap Updates	$0	$0	$0	$0
Requirements Alignment	$0	$0	$0	$0
Procurement Strategy/Plan	$0	$0	$0	$0
Monthly Status Reports	$0	$0	$0	$0
Organizational Change Management Services	$36,500	$36,500	-$228	$36,728
	$519,416	$519,416	$1,129,559	-$610,142
**Financials are based on the tech budget approved by OCIO on 10/20/23.*	TRUE	TRUE	TRUE	TRUE



	Budgeted Resources			In-Kind			Total		
	Budget	Actuals	Variance	Budget	Actuals	Variance	Budget	Actuals	Variance
State Employee Staffing Costs	$131,782	$66,782	$65,000	$223,405	$24,285	$199,120	$355,187	$91,067	$264,121
Non-State Employee Staffing Costs	$0	$0	$0	$0	$0	$0	$0	$0	$0
Contracted Professional Services	$114,248	$1,038,492	-$924,244	$37,252	$0	$37,252	$151,500	$1,038,492	-$886,992
Software Licenses and Subscriptions	$0	$0	$0	$0	$0	$0	$0	$0	$0
Hardware and Equipment	$0	$0	$0	$0	$0	$0	$0	$0	$0
Other	$12,729	$0	$12,729	$0	$0	$0	$12,729	$0	$12,729
Total	**$258,759**	**$1,105,274**	**-$846,515**	**$260,657**	**$24,285**	**$236,372**	**$519,416**	**$1,129,559**	**-$610,142**
State Employee Staffing Costs - FTE	11.75	8.78	2.97	23.30	1.51	21.79	35.05	10.29	24.76
Contracted Prof. Services - FTE	2.59	32.48	(29.90)	1.01	-	1.01	3.60	32.48	(28.88)
Total	**14.34**	**41.26**	**(26.93)**	**24.31**	**1.51**	**22.81**	**38.65**	**42.77**	**(4.12)**

Deliverable	Status	Tech Budget				Actual Spent				Variance				Projected Spend			
		Contractor	FTE	In-kind	Sub Total	Contractor	FTE	In-kind	Sub Total	Contractor	FTE	In-kind	Sub Total	Contractor	FTE	In-kind	Sub Total
Project Management	In Progress/Ongoing	$45,000	$144,511	$223,405	$412,916	-$34,320	$66,782	$24,206	$56,668	$79,320	$77,729	$199,199	$356,248	$45,000	$144,511	$223,405	$412,916
Monthly QA Report	In Progress/Ongoing	$45,000	$0	$0	$45,000	-$24,960	$0	$0	-$24,960	$69,960	$0	$0	$69,960	$45,000	$0	$0	$45,000
Business Strategic Advisor	Cancelled	$24,248	$0	$752	$25,000	$0	$0	$0	$0	$24,248	$0	$752	$25,000	$24,248	$0	$752	$25,000
Pre-Procurement Phase Charter	Complete	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 0.1: Tech Arch, Data & Decom Project Plan	Complete	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 4.1: Target State Journey Map Crosswalk	Complete	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
WCSM Project Plans: Semi Yearly Review and Update	Complete	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Approved Business Architecture Strategy	Cancelled	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Approved Business Target Operating Model	Cancelled	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 1.1: Target State Solution Strategy & Design Approach	Complete	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Industry Market Analysis	Cancelled	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 2.1: WCSM Target Architecture	Complete	$0	$0	$0	$0	$1,098,000	$0	$0	$1,098,000	-$1,098,000	$0	$0	-$1,098,000	$0	$0	$0	$0
Del 4.2: Enterprise Impact Assessment	Complete	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Executed Contract RFx Developer	In Progress	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Executed Contract IV&V	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Del 4.3: Initial Legacy Decommissioning Approach	In Progress	$0	$0	$0	$0	$0	$0	$78	$78	$0	$0	-$78	-$78	$0	$0	$0	$0
Del 3.1: Data Management Strategy & Roadmap	Complete	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
WCSM Project Plans: Semi Yearly Review and Update	Complete	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
QA Readiness Assessment	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Feasibility Study & Modernization Roadmap Updates	Not Started	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Requirements Alignment	Cancelled	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Procurement Strategy/Plan	In Progress	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Monthly Status Reports	In Progress/Ongoing	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Organizational Change Management Services	In Progress/Ongoing	$0	$0	$36,500	$36,500	-$228	$0	$0	-$228	$228	$0	$36,500	$36,728	$0	$0	$36,500	$36,500
	Total	$114,248	$144,511	$260,657	$519,416	**$1,038,492**	**$66,782**	**$24,285**	**$1,129,559**	**-$924,244**	**$77,729**	**$236,372**	**-$610,142**	**$114,248**	**$144,511**	**$260,657**	**$519,416**
	FTE	2.59	11.75	24.31	**38.65**	32.48	8.78	1.51	**42.77**	(29.90)	2.97	22.81	**(4.12)**				
					TRUE				TRUE				TRUE				