

*The data is organized in the following tabs:*

- 1) **Projection vs Actual-Yearly:** The financial data is summarized/rolled up based on fiscal year (i.e., from July through June).
- 2) **Projection vs Actual-Quarterly:** The financial data is summarized/rolled up based on fiscal quarter (Q1: Jul-Aug-Sept, Q2: Oct-Nov-Dec, Q3:Jan-Feb-Mar, Q4:Apr-May-Jun).
- 3) **Projection vs Actual (<<month year>>):** The financial data is summarized/rolled up based on calendar month/fiscal month. This data is updated every month.

*Definition(s) :*

**Projected Spend:** \$ reflects projection by the program team, these numbers are fluid and gets updated prior to submitting the tech. budget and revised during execution (blue color)

**Budget:** \$ reflects the budget as identified in the most recent technology budget (orange color)

**Actual:** \$ reflects the actual costs incurred (black color)

*\$ breakdown by deliverable:*

**Contractor:** Proviso \$ that are projected/budgeted/spent on contracted professional services

**FTE:** Proviso \$ that are projected/budgeted/spent on state employees

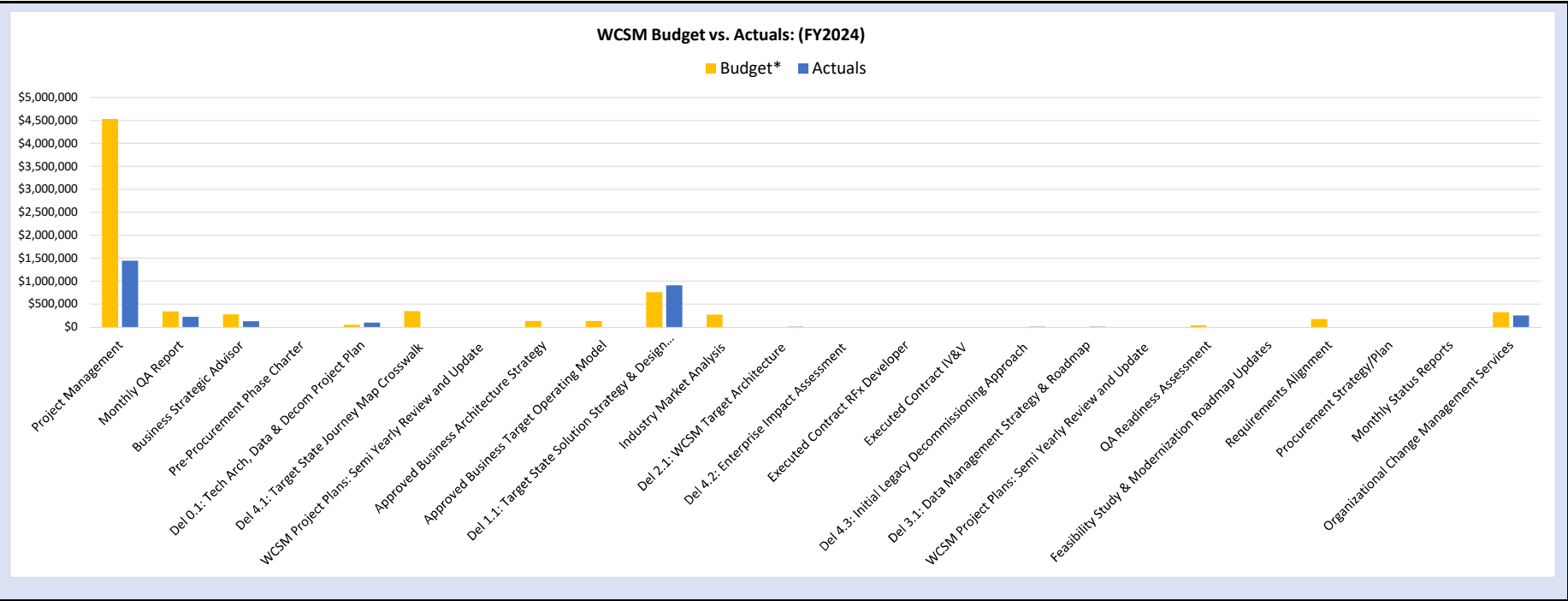
**In-Kind:** Agency in-kind costs that are projected/budgeted/spent on the project (FTE time, etc.)

# WCSM Projections vs. Actuals by Fiscal Year

Last Update: Rachel Reed on 4/25/24

[Click "+" to left to view 21-23 Biennium](#)

Sub-project	Fiscal Year 2024				
	Projected	Budget*	Actuals	Variance (B-A)	
Project Management	\$4,535,806	\$4,535,806	\$1,446,484	\$3,089,322	
Monthly QA Report	\$344,880	\$344,880	\$224,640	\$120,240	
Business Strategic Advisor	\$276,000	\$276,000	\$131,458	\$144,542	
Pre-Procurement Phase Charter	\$0	\$0	\$0	\$0	
Del 0.1: Tech Arch, Data & Decom Project Plan	\$50,000	\$50,000	\$100,000	-\$50,000	
Del 4.1: Target State Journey Map Crosswalk	\$350,000	\$350,000	\$0	\$350,000	
WCSM Project Plans: Semi Yearly Review and Update	\$0	\$0	\$0	\$0	
Approved Business Architecture Strategy	\$137,500	\$137,500	\$0	\$137,500	
Approved Business Target Operating Model	\$137,500	\$137,500	\$0	\$137,500	
Del 1.1: Target State Solution Strategy & Design Approach	\$760,000	\$760,000	\$911,474	-\$151,474	
Industry Market Analysis	\$270,000	\$270,000	\$0	\$270,000	
Del 2.1: WCSM Target Architecture	\$0	\$0	\$2,839	-\$2,839	
Del 4.2: Enterprise Impact Assessment	\$0	\$0	\$0	\$0	
Executed Contract RFX Developer	\$0	\$0	\$0	\$0	
Executed Contract IV&V	\$0	\$0	\$0	\$0	
Del 4.3: Initial Legacy Decommissioning Approach	\$0	\$0	\$3,898	-\$3,898	
Del 3.1: Data Management Strategy & Roadmap	\$0	\$0	\$9,921	-\$9,921	
WCSM Project Plans: Semi Yearly Review and Update	\$0	\$0	\$0	\$0	
QA Readiness Assessment	\$41,020	\$41,020	\$0	\$41,020	
Feasibility Study & Modernization Roadmap Updates	\$0	\$0	\$0	\$0	
Requirements Alignment	\$175,000	\$175,000	\$0	\$175,000	
Procurement Strategy/Plan	\$0	\$0	\$0	\$0	
Monthly Status Reports	\$0	\$0	\$0	\$0	
Organizational Change Management Services	\$328,500	\$328,500	\$254,666	\$73,834	
<b>Total</b>	<b>\$7,406,206</b>	<b>\$7,406,206</b>	<b>\$3,085,380</b>	<b>\$4,320,826</b>	
*Financials are based on the tech budget approved by OCIO on 10/20/23.		TRUE	TRUE	TRUE	TRUE



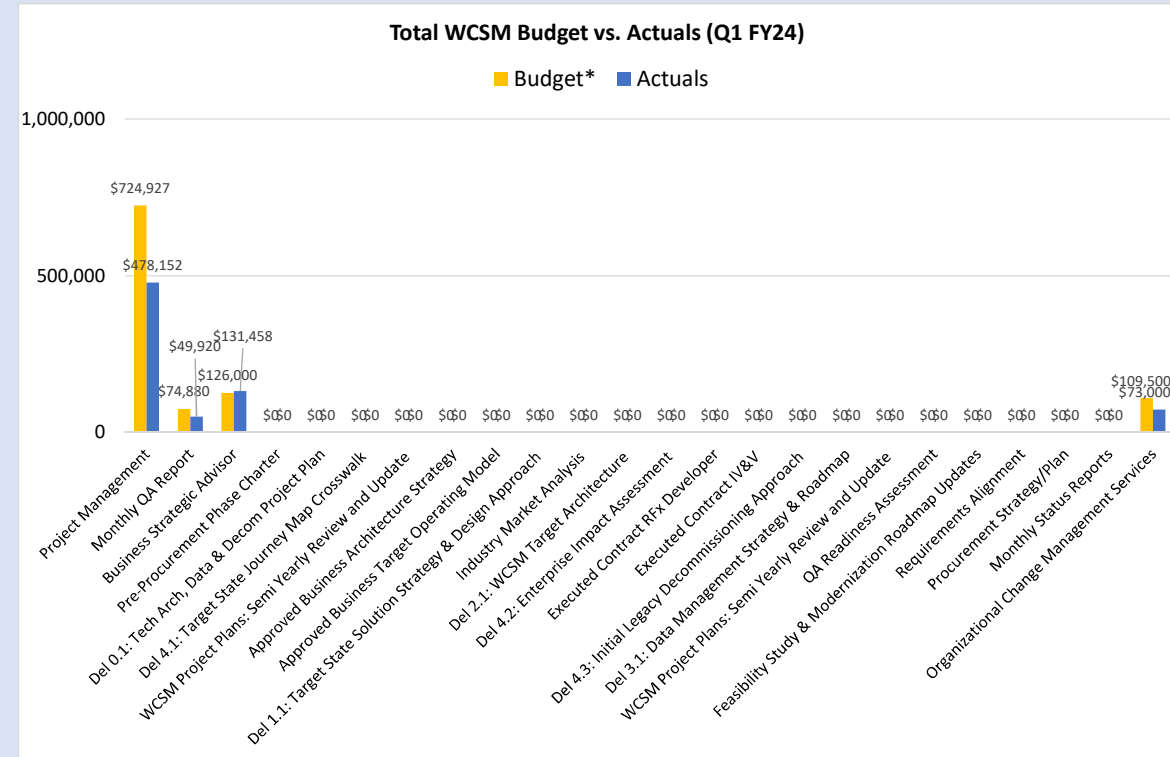
2023-2025 Biennium

# WCSM Projections vs. Actuals by Quarter

Last Update: Rachel Reed on 4/25/24

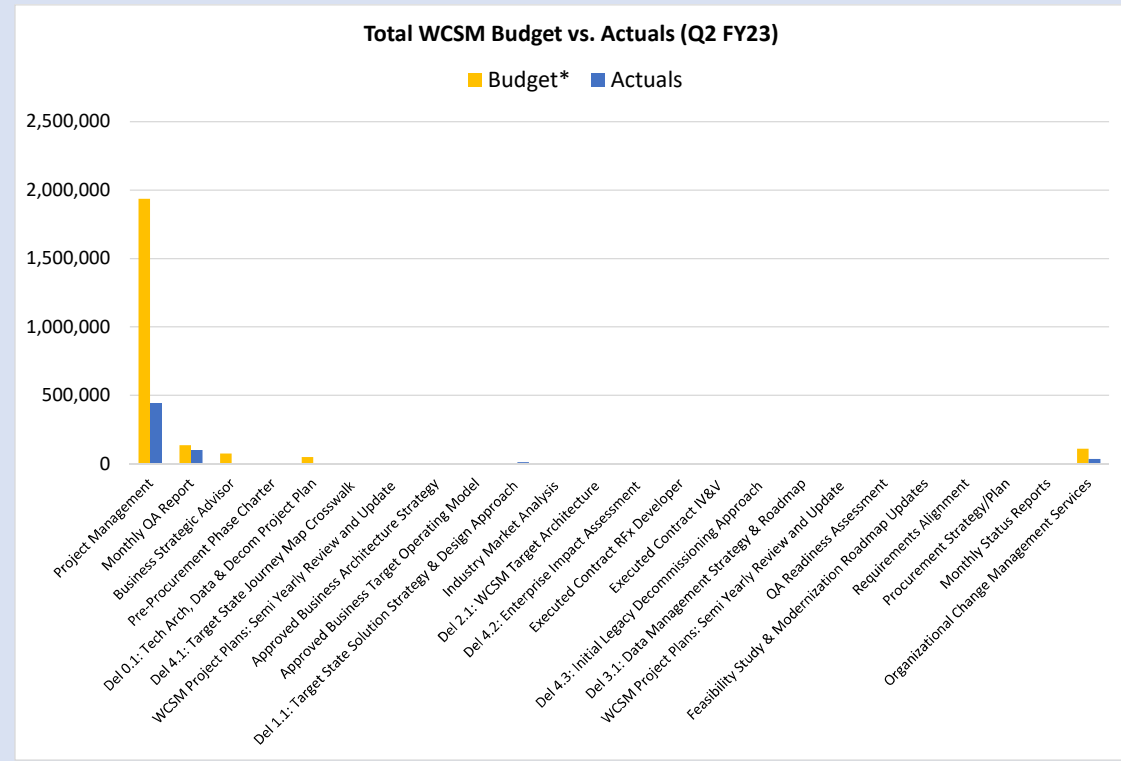
Sub-project	Q1 (FY24) Total Resources (includes agency in-kind)				Q1 (FY24) Budgeted Resources (excludes agency in-kind)			
	Projected	Budget*	Actuals	Variance (B-A)	Projected	Budget*	Actuals	Variance (B-A)
Project Management	\$724,927	\$724,927	\$478,152	\$246,776	\$421,324	\$421,324	\$388,168	\$33,157
Monthly QA Report	\$74,880	\$74,880	\$49,920	\$24,960	\$74,880	\$74,880	\$49,920	\$24,960
Business Strategic Advisor	\$126,000	\$126,000	\$131,458	-\$5,458	\$126,000	\$126,000	\$126,000	\$0
Pre-Procurement Phase Charter	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Del 0.1: Tech Arch, Data & Decom Project Plan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Del 4.1: Target State Journey Map Crosswalk	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
WCSM Project Plans: Semi Yearly Review and Update	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Approved Business Architecture Strategy	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Approved Business Target Operating Model	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Del 1.1: Target State Solution Strategy & Design Approach	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Industry Market Analysis	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Del 2.1: WCSM Target Architecture	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Del 4.2: Enterprise Impact Assessment	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Executed Contract RFX Developer	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Executed Contract IV&V	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Del 4.3: Initial Legacy Decommissioning Approach	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Del 3.1: Data Management Strategy & Roadmap	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
WCSM Project Plans: Semi Yearly Review and Update	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
QA Readiness Assessment	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Feasibility Study & Modernization Roadmap Updates	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Requirements Alignment	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Procurement Strategy/Plan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Monthly Status Reports	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Organizational Change Management Services	\$109,500	\$109,500	\$73,000	\$36,500	\$109,500	\$109,500	\$73,000	\$36,500
<b>Total</b>	<b>\$1,035,307</b>	<b>\$1,035,307</b>	<b>\$732,530</b>	<b>\$302,778</b>	<b>\$731,704</b>	<b>\$731,704</b>	<b>\$637,088</b>	<b>\$94,617</b>

\*Financials are based on the tech budget approved by OCIO on 10/20/23.



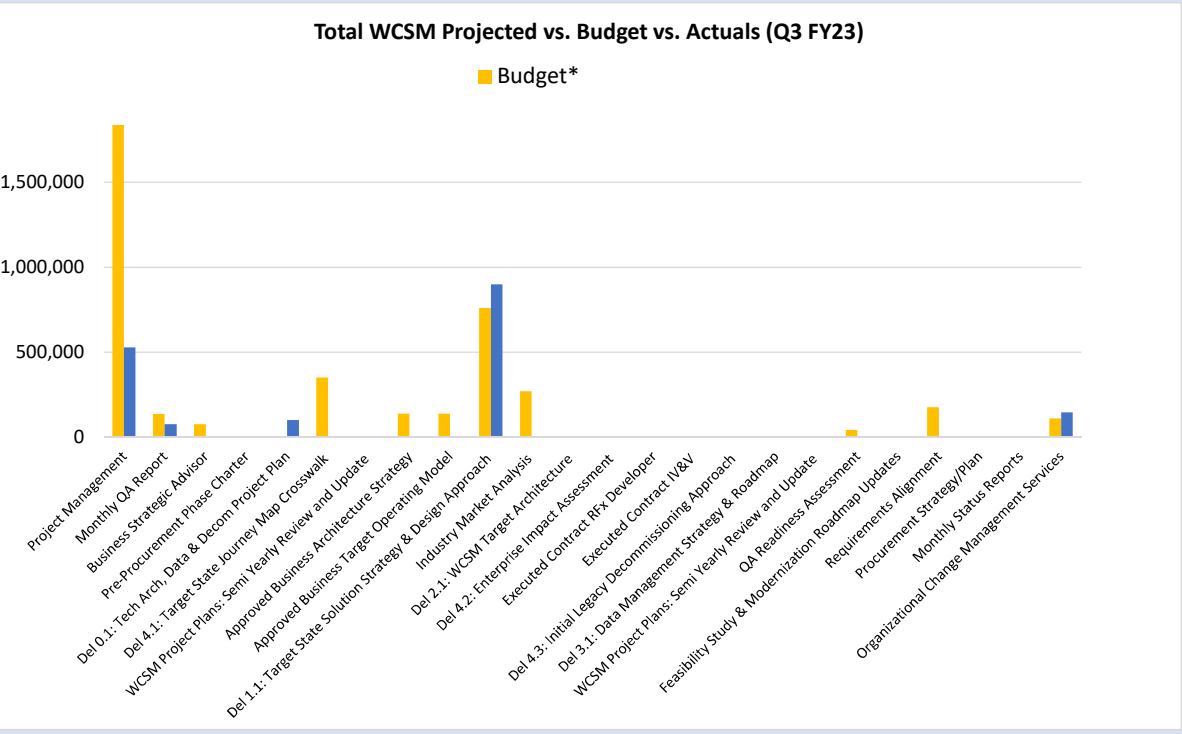
Sub-project	Q2 (FY24) Total Resources (includes agency in-kind)				Q2 (FY24) Budgeted Resources (excludes agency in-kind)			
	Projected	Budget*	Actuals	Variance (B-A)	Projected	Budget*	Actuals	Variance (B-A)
Project Management	\$1,935,082	\$1,935,082	\$439,999	\$1,495,083	\$568,464	\$568,464	\$335,122	\$233,343
Monthly QA Report	\$135,000	\$135,000	\$99,840	\$35,160	\$135,000	\$135,000	\$99,840	\$35,160
Business Strategic Advisor	\$75,000	\$75,000	\$0	\$75,000	\$75,000	\$75,000	\$0	\$75,000
Pre-Procurement Phase Charter	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Del 0.1: Tech Arch, Data & Decom Project Plan	\$50,000	\$50,000	\$0	\$50,000	\$50,000	\$50,000	\$0	\$50,000
Del 4.1: Target State Journey Map Crosswalk	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
WCSM Project Plans: Semi Yearly Review and Update	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Approved Business Architecture Strategy	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Approved Business Target Operating Model	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Del 1.1: Target State Solution Strategy & Design Approach	\$0	\$0	\$12,060	-\$12,060	\$0	\$0	\$0	\$0
Industry Market Analysis	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Del 2.1: WCSM Target Architecture	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Del 4.2: Enterprise Impact Assessment	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Executed Contract RFX Developer	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Executed Contract IV&V	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Del 4.3: Initial Legacy Decommissioning Approach	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Del 3.1: Data Management Strategy & Roadmap	\$0	\$0	\$4,321	-\$4,321	\$0	\$0	\$0	\$0
WCSM Project Plans: Semi Yearly Review and Update	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
QA Readiness Assessment	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Feasibility Study & Modernization Roadmap Updates	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Requirements Alignment	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Procurement Strategy/Plan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Monthly Status Reports	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Organizational Change Management Services	\$109,500	\$109,500	\$36,222	\$73,278	\$109,500	\$109,500	\$36,222	\$73,278
<b>Total</b>	<b>\$2,304,582</b>	<b>\$2,304,582</b>	<b>\$592,442</b>	<b>\$1,712,140</b>	<b>\$937,964</b>	<b>\$937,964</b>	<b>\$471,184</b>	<b>\$466,781</b>

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Q3 (FY24)	Q3 (FY24)				Q3 (FY24)				
	Total Resources (includes agency in-kind)				Budgeted Resources (excludes agency in-kind)				
Sub-project	Projected	Budget*	Actuals	Variance (B-A)	Projected	Budget*	Actuals	Variance (B-A)	Budgeted Resource Variance Explanations
Project Management	\$1,875,796	\$1,875,796	\$528,334	\$1,347,463	\$631,534	\$631,534	\$429,260	\$202,274	Project director cost savings due to hiring as state employee
Monthly QA Report	\$135,000	\$135,000	\$74,880	\$60,120	\$135,000	\$135,000	\$74,880	\$60,120	QA scope/cost increase anticipated and factored into tech bu
Business Strategic Advisor	\$75,000	\$75,000	\$0	\$75,000	\$75,000	\$75,000	\$0	\$75,000	Work cancelled.
Pre-Procurement Phase Charter	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	N/A
Del 0.1: Tech Arch, Data & Decom Project Plan	\$0	\$0	\$100,000	-\$100,000	\$0	\$0	\$100,000	-\$100,000	Billing delays caused charge to hit in Q3. Accrual and invoice
Del 4.1: Target State Journey Map Crosswalk	\$350,000	\$350,000	\$0	\$350,000	\$350,000	\$350,000	\$0	\$350,000	Work timeline extension/schedule decompression shifted ou
WCSM Project Plans: Semi Yearly Review and Update	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	N/A
Approved Business Architecture Strategy	\$137,500	\$137,500	\$0	\$137,500	\$137,500	\$137,500	\$0	\$137,500	Work stalled.
Approved Business Target Operating Model	\$137,500	\$137,500	\$0	\$137,500	\$137,500	\$137,500	\$0	\$137,500	Work stalled.
Del 1.1: Target State Solution Strategy & Design Approach	\$760,000	\$760,000	\$899,414	-\$139,414	\$760,000	\$760,000	\$890,000	-\$130,000	Work timeline extension/schedule decompression increased
Industry Market Analysis	\$270,000	\$270,000	\$0	\$270,000	\$0	\$0	\$0	\$0	N/A
Del 2.1: WCSM Target Architecture	\$0	\$0	\$2,839	-\$2,839	\$0	\$0	\$0	\$0	N/A
Del 4.2: Enterprise Impact Assessment	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	N/A
Executed Contract RFX Developer	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	N/A
Executed Contract IV&V	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	N/A
Del 4.3: Initial Legacy Decommissioning Approach	\$0	\$0	\$3,898	-\$3,898	\$0	\$0	\$0	\$0	N/A
Del 3.1: Data Management Strategy & Roadmap	\$0	\$0	\$5,600	-\$5,600	\$0	\$0	\$0	\$0	N/A
WCSM Project Plans: Semi Yearly Review and Update	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	N/A
QA Readiness Assessment	\$41,020	\$41,020	\$0	\$41,020	\$41,020	\$41,020	\$0	\$41,020	Readiness assessment timeline shifted out. Planned for sumr
Feasibility Study & Modernization Roadmap Updates	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	N/A
Requirements Alignment	\$175,000	\$175,000	\$0	\$175,000	\$175,000	\$175,000	\$0	\$175,000	Work not started.
Procurement Strategy/Plan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	N/A
Monthly Status Reports	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	N/A
Organizational Change Management Services	\$109,500	\$109,500	\$145,444	-\$35,944	\$109,500	\$109,500	\$145,444	-\$35,944	Some billing delays for Q2 OCM work. Getting caught up in C
<b>Total</b>	<b>\$4,066,316</b>	<b>\$4,066,316</b>	<b>\$1,760,408</b>	<b>\$2,305,908</b>	<b>\$2,552,054</b>	<b>\$2,552,054</b>	<b>\$1,639,584</b>	<b>\$912,470</b>	

\*Financials are based on the tech budget approved by OCIO on 10/20/23.



















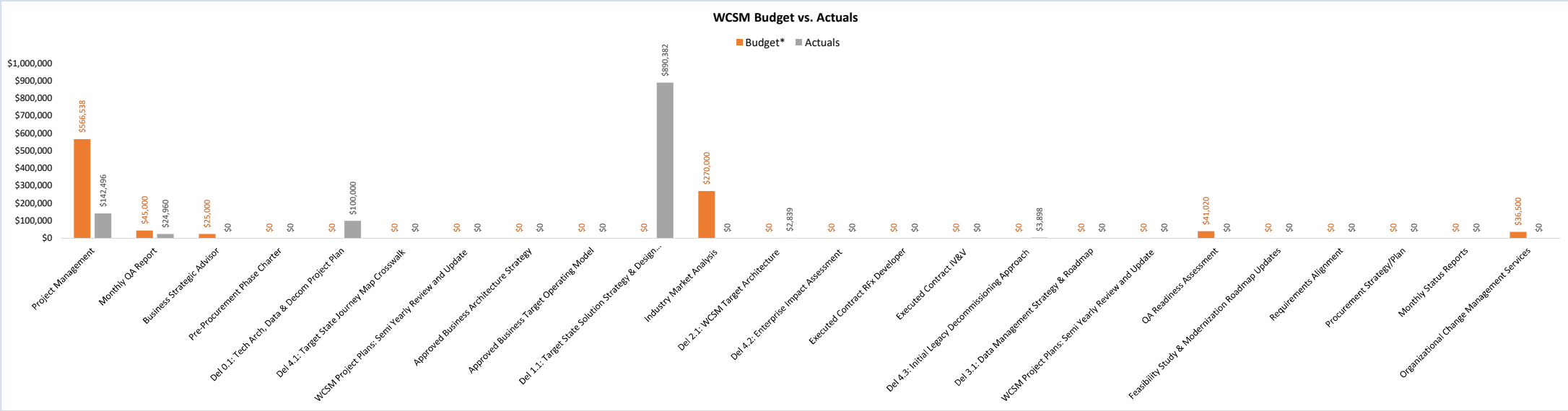


**March 2024**

WCSM, Projected spend vs. actual spend  
Last Update: Rachel Reed on 4/25/24

Sub-project	Projected	Budget*	Actuals	Variance (B-A)
Project Management	\$566,538	\$566,538	\$142,496	\$424,042
Monthly QA Report	\$45,000	\$45,000	\$24,960	\$20,040
Business Strategic Advisor	\$25,000	\$25,000	\$0	\$25,000
Pre-Procurement Phase Charter	\$0	\$0	\$0	\$0
Del 0.1: Tech Arch, Data & Decom Project Plan	\$0	\$0	\$100,000	-\$100,000
Del 4.1: Target State Journey Map Crosswalk	\$0	\$0	\$0	\$0
WCSM Project Plans: Semi Yearly Review and Update	\$0	\$0	\$0	\$0
Approved Business Architecture Strategy	\$0	\$0	\$0	\$0
Approved Business Target Operating Model	\$0	\$0	\$0	\$0
Del 1.1: Target State Solution Strategy & Design Approach	\$0	\$0	\$890,382	-\$890,382
Industry Market Analysis	\$270,000	\$270,000	\$0	\$270,000
Del 2.1: WCSM Target Architecture	\$0	\$0	\$2,839	-\$2,839
Del 4.2: Enterprise Impact Assessment	\$0	\$0	\$0	\$0
Executed Contract RFX Developer	\$0	\$0	\$0	\$0
Executed Contract IV&V	\$0	\$0	\$0	\$0
Del 4.3: Initial Legacy Decommissioning Approach	\$0	\$0	\$3,898	-\$3,898
Del 3.1: Data Management Strategy & Roadmap	\$0	\$0	\$0	\$0
WCSM Project Plans: Semi Yearly Review and Update	\$0	\$0	\$0	\$0
QA Readiness Assessment	\$41,020	\$41,020	\$0	\$41,020
Feasibility Study & Modernization Roadmap Updates	\$0	\$0	\$0	\$0
Requirements Alignment	\$0	\$0	\$0	\$0
Procurement Strategy/Plan	\$0	\$0	\$0	\$0
Monthly Status Reports	\$0	\$0	\$0	\$0
Organizational Change Management Services	\$36,500	\$36,500	\$0	\$36,500
<b>Total</b>	<b>\$984,058</b>	<b>\$984,058</b>	<b>\$1,164,574</b>	<b>-\$180,516</b>

\*Financials are based on the tech budget approved by OCIO on 10/20/23. TRUE TRUE TRUE TRUE



	Budgeted Resources		
	Budget	Actuals	Variance
State Employee Staffing Costs	\$131,782	\$88,228	\$43,555
Non-State Employee Staffing Costs	\$0	\$0	\$0
Contracted Professional Services	\$213,520	\$1,035,960	-\$822,440
Software Licenses and Subscriptions	\$0	\$0	\$0
Hardware and Equipment	\$0	\$0	\$0
Other	\$12,729	\$0	\$12,729
<b>Total</b>	<b>\$358,031</b>	<b>\$1,124,188</b>	<b>-\$766,156</b>

State Employee Staffing Costs - FTE	11.75	7.88	3.87
Contracted Prof. Services - FTE	4.83	31.49	(26.66)
<b>Total</b>	<b>16.58</b>	<b>39.37</b>	<b>(22.79)</b>

	In-Kind		
	Budget	Actuals	Variance
	\$356,027	\$40,387	\$315,640
	\$0	\$0	\$0
	\$270,000	\$0	\$270,000
	\$0	\$0	\$0
	\$0	\$0	\$0
	\$0	\$0	\$0
	\$12,729	\$0	\$12,729
<b>Total</b>	<b>\$626,027</b>	<b>\$40,387</b>	<b>\$585,640</b>

	37.30	2.69	34.61
	6.47	-	6.47
<b>Total</b>	<b>43.77</b>	<b>2.69</b>	<b>41.08</b>

	Total		
	Budget	Actuals	Variance
	\$487,809	\$128,614	\$359,195
	\$0	\$0	\$0
	\$483,520	\$1,035,960	-\$552,440
	\$0	\$0	\$0
	\$0	\$0	\$0
	\$0	\$0	\$0
	\$12,729	\$0	\$12,729
<b>Total</b>	<b>\$984,058</b>	<b>\$1,164,574</b>	<b>-\$180,516</b>

	49.05	10.57	38.48
	11.30	31.49	(20.19)
<b>Total</b>	<b>60.35</b>	<b>42.06</b>	<b>18.29</b>

Deliverable	Status	Tech Budget			
		Contractor	FTE	In-kind	Sub Total
Project Management	In Progress/Ongoing	\$66,000	\$144,511	\$356,027	\$566,538
Monthly QA Report	In Progress/Ongoing	\$45,000	\$0	\$0	\$45,000
Business Strategic Advisor	Cancelled	\$25,000	\$0	\$0	\$25,000
Pre-Procurement Phase Charter	Stalled	\$0	\$0	\$0	\$0
Del 0.1: Tech Arch, Data & Decom Project Plan	Complete	\$0	\$0	\$0	\$0
Del 4.1: Target State Journey Map Crosswalk	In Progress	\$0	\$0	\$0	\$0
WCSM Project Plans: Semi Yearly Review and Update	In Progress	\$0	\$0	\$0	\$0
Approved Business Architecture Strategy	Stalled	\$0	\$0	\$0	\$0
Approved Business Target Operating Model	Stalled	\$0	\$0	\$0	\$0
Del 1.1: Target State Solution Strategy & Design Approach	In Progress	\$0	\$0	\$0	\$0
Industry Market Analysis	Stalled	\$0	\$0	\$270,000	\$270,000
Del 2.1: WCSM Target Architecture	In Progress	\$0	\$0	\$0	\$0
Del 4.2: Enterprise Impact Assessment	In Progress	\$0	\$0	\$0	\$0
Executed Contract RFX Developer	Not Started	\$0	\$0	\$0	\$0
Executed Contract IV&V	Not Started	\$0	\$0	\$0	\$0
Del 4.3: Initial Legacy Decommissioning Approach	In Progress	\$0	\$0	\$0	\$0
Del 3.1: Data Management Strategy & Roadmap	In Progress	\$0	\$0	\$0	\$0
WCSM Project Plans: Semi Yearly Review and Update	Not Started	\$0	\$0	\$0	\$0
QA Readiness Assessment	Not Started	\$41,020	\$0	\$0	\$41,020
Feasibility Study & Modernization Roadmap Updates	Not Started	\$0	\$0	\$0	\$0
Requirements Alignment	Not Started	\$0	\$0	\$0	\$0
Procurement Strategy/Plan	Not Started	\$0	\$0	\$0	\$0
Monthly Status Reports	In Progress/Ongoing	\$0	\$0	\$0	\$0
Organizational Change Management Services	In Progress/Ongoing	\$36,500	\$0	\$0	\$36,500
<b>Total</b>		<b>\$213,520</b>	<b>\$144,511</b>	<b>\$626,027</b>	<b>\$984,058</b>
<b>FTE</b>		<b>4.83</b>	<b>11.75</b>	<b>43.77</b>	<b>60.35</b>

	Actual Spent			
	Contractor	FTE	In-kind	Sub Total
	\$21,000	\$88,228	\$33,268	\$142,496
	\$24,960	\$0	\$0	\$24,960
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$100,000	\$0	\$0	\$100,000
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$890,000	\$0	\$382	\$890,382
	\$0	\$0	\$0	\$0
	\$0	\$0	\$2,839	\$2,839
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$3,898	\$3,898
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$36,500	\$0	\$0	\$36,500
<b>Total</b>	<b>\$1,035,960</b>	<b>\$88,228</b>	<b>\$40,387</b>	<b>\$1,164,574</b>
	31.49	7.88	2.69	42.06

	Variance			
	Contractor	FTE	In-kind	Sub Total
	\$45,000	\$56,284	\$322,759	\$424,042
	\$20,040	\$0	\$0	\$20,040
	\$25,000	\$0	\$0	\$25,000
	\$0	\$0	\$0	\$0
	-\$100,000	\$0	\$0	-\$100,000
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	-\$890,000	\$0	-\$382	-\$890,382
	\$0	\$0	\$270,000	\$270,000
	\$0	\$0	-\$2,839	-\$2,839
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	-\$3,898	-\$3,898
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$36,500	\$0	\$0	\$36,500
<b>Total</b>	<b>-\$822,440</b>	<b>\$56,284</b>	<b>\$585,640</b>	<b>-\$180,516</b>
	(26.66)	3.87	41.08	18.29

	Projected Spend			
	Contractor	FTE	In-kind	Sub Total
	\$66,000	\$144,511	\$356,027	\$566,538
	\$45,000	\$0	\$0	\$45,000
	\$25,000	\$0	\$0	\$25,000
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$41,020	\$0	\$0	\$41,020
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$36,500	\$0	\$0	\$36,500
<b>Total</b>	<b>\$213,520</b>	<b>\$144,511</b>	<b>\$626,027</b>	<b>\$984,058</b>