

JAY INSLEE  
Governor



STATE OF WASHINGTON

## OFFICE FOR REGULATORY INNOVATION AND ASSISTANCE

P.O. Box 43125 • Olympia, Washington 98504 • (360) 725-0626

September 19, 2023

Honorable Sarah Bannister  
Secretary of the Senate

Honorable Bernard Dean  
Chief Clerks Office

Dear Secretary Bannister and Chief Clerk Dean:

Pursuant to RCW 43.42.010, I am writing to transmit the Office of Regulatory Innovation and Assistance (ORIA) 2021–23 Biennial Performance Report to the legislature. This report summarizes ORIA's activities, achievements, and challenges over the 2021-23 biennium.

We are proud of the progress we have made helping Washington citizens navigate the complexities of the regulatory system. All of us at ORIA are committed to supporting the economic health of Washington state through our assistance with regulatory issues for small businesses. We are grateful for your support.

If you have any questions, please contact me, at (360) 918-2393 or [dan.mcconnon@gov.wa.gov](mailto:dan.mcconnon@gov.wa.gov).

Sincerely,

A handwritten signature in blue ink that reads "Dan McConnon".

Dan McConnon  
Director

cc: Kim Johnson, Director, Senate Committee Services  
Jill Reinmuth, Director, Office of Program Research